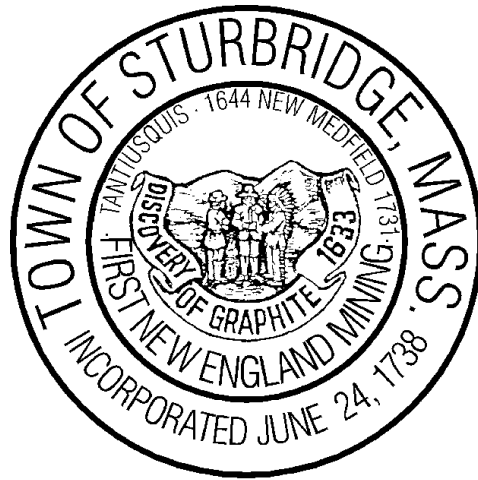


Town of Sturbridge



Two Hundred Seventy-Second Annual Town Meeting

Finance Committee Report Fiscal Year 2011

7:00 P.M. April 26, 2010
Tantasqua Regional High School

For Your Convenience

Ambulance	
Emergency Only	911
Police Department	
Emergency Only	911
Business Only, 346 Main Street	508-347-2525
Alternate Emergency Number	508-347-1950
Public Safety Complex, 346 Main Street	508-347-2525
Fire Department	
To Report a Fire	911
Business Only, 346 Main Street	508-347-2525
Board of Selectmen, Town Hall, 308 Main Street	508-347-2500
Town Administrator, 308 Main Street	508-347-2500
Accountant, Main Street	508-347-2502
Animal Control Officer, 346 Main Street	508-347-2525
Assessors, Main Street	508-347-2503
Board of Health, Main Street	508-347-2504
Building Inspector, Main Street	508-347-2505
Cemetery Department, Maple Street	508-347-3566
Civil Defense, 346 Main Street	508-347-2525
Conservation Commission, Main Street	508-347-2506
Council on Aging	
Senior Center, Main Street	508-347-7575
Nutrition Site, 480 Main Street	508-347-5063
DPW Director, New Boston Road	508-347-2516
Engineering Department, Main Street	508-347-2507
Joshua Hyde Public Library, Main Street	508-347-2512
Parks & Recreation Committee, Main Street	508-347-2506
Planning Board, Main Street	508-347-2508
School Department	
Burgess Elementary School, Cedar Street	508-347-7041
Sewerage Treatment Plant, Main Street	508-347-2514
Tax Collector, Main Street	508-347-2509
Town Clerk, Main Street	508-347-2510
Town Garage, Main Street	508-347-2515
Water Department, Rt. 20, Main Street	508-347-2513

Town Website: www.town.sturbridge.ma.us

TOWN OF STURBRIDGE
FINANCE COMMITTEE REPORT

FISCAL YEAR 2011

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Report of the Finance Committee

Fiscal Year 2011
July 1, 2010 - June 30, 2011

Greetings:

The Finance Committee is pleased to present to the residents of Sturbridge its recommendations for the Annual Budget and Town Meeting Warrant articles. With thanks, the Finance Committee wishes to acknowledge the support of the Finance Director, each Town department head, Sturbridge School Committee, Superintendent of Schools, the Tantasqua Regional School District Business Manager, Board of Selectmen and the Interim Town Administrator. Their respective roles proved vital to the development of this report.

The members of the Finance Committee hope that you find this report both informative and useful.

Role and Responsibility of the Finance Committee

The Town's General Bylaws direct the Finance Committee to give recommendations that it deems best for the interests of the Town and its citizens on all department budgets, transfer requests, warrant articles, zoning articles and bylaw articles. The Finance Committee's goal is to give Town residents an objective viewpoint on all matters to be considered at Annual and Special Town Meetings. Our recommendations are intended to ensure the townspeople of Sturbridge are receiving the best mix of services for the amount of taxes being collected. Since the members of the Finance Committee are appointed by the Town Moderator, we act as a check and balance to the Town's elected boards and committees as well as those individuals, boards and committees appointed by the Board of Selectmen.

Budget Highlights

As other communities along with the State consider ways to cut services, the Town of Sturbridge continues to weather the economic storm. While the downturn in the economy and cuts to state aid have had an effect on the Town, we still find ourselves in a much better position than others. In part, our ability to remain unscathed by the economic troubles surrounding us is due to a conservative outlook on expenditures, a lean general government structure, and an adherence to the Town's Fiscal Policies. Our ability to absorb the loss in revenue sources has been due to our large unallocated fund ("free cash") and stabilization fund balances. In essence, the Town has been using its savings to pay for its operating costs. As a result of this course of action, we saw our unallocated fund balance at its smallest level since 1991 with the onset of the Fiscal Year (FY) 2010 budget. The unallocated fund balance was certified at \$488,443; a decrease of 56% from the prior fiscal year. Although this may appear cause for concern, we are pursuing actions designed to increase free cash with this budget. However, due diligence must still be taken when we, as a community, consider any expenditure or borrowing.

With the proposed budget and warrant articles before you, the Finance Committee believes it is recommending a budget that meets the majority of the Town's needs in a financially prudent manner. Among other items, we are proposing the following:

- Increase of 3% for non-union Town employees which is equivalent to the increase received by our union employees
- Continue with zero stipends for Town boards and committees
- Increase the Town Counsel budget based on past expenditures
- Increase the budget for the Center Office Building because it will be occupied starting in FY11
- Increase the Town Road Maintenance budget to make up for deferred expenditures from the past several fiscal years

Again this fiscal year, financial realities prevent us from proposing for some departments the funds they want and others the funds they need. For instance, an increase in the number of hours the Recreation Coordinator serves the Town is not recommended.

The Townspeople should also be aware the apparent 5.2% increase in the Burgess budget represents the Town restoring \$387,482 in spending that was paid through economic stimulus funding, known as the American Recovery and Reinvestment Act (ARRA), in FY10. As you may recall, these one-time funds were transferred from the Education budget to the Reserve Fund. Those funds were then used, in part, to purchase two new fire trucks.

With regard to the comprehensive fiscal policies, the Town will again fall short of meeting one of its primary objectives. If the budget and warrant articles are voted as recommended by the Finance Committee, the combined balance of Free Cash and the Stabilization Fund will not be 7%-10% of the Town's overall budget. Instead, the combined reserves of \$1,384,370 are only 5.53% of the overall FY11 budget.

To rebuild the Town's reserves, one action we recommend is to use the community's full tax levying capacity to generate funds that will pass through to the unallocated fund balance for FY12. To maintain the financial stability the Town has experienced over the last decade, the Town should also continue the search for additional revenue streams to meet community goals rather than spend reserves or cut services.

As you will see on the back cover of this report, the tax rate for FY11 is projected to be \$17.11; an increase of \$2.56, or 17.6%, over FY10. This increase is composed of three items: debt payments totaling \$1,015,791 for the Tantasqua Senior High construction, the Town Hall/Center Office Building renovation and the Burgess Elementary construction project; an increase of \$610,109 in the operating budget; and a decrease of \$102 million in projected assessed valuation. Without this reduction in projected assessed valuation, the projected FY11 property tax rate would have been \$15.65, representing a \$1.10 of the proposed increase. Please remember, the Town has no control over the assessed valuation but, instead, the value is dictated by marketplace fluctuations.

Please take the time to read through our entire report. Think carefully about the votes you will be asked to cast at the Town Meeting and the resulting effects on your community.

Issues for Your Consideration

The following topics, which fit the theme of the “value of planning and foresight,” deserve your consideration in shaping the future of Sturbridge:

Health Care, Retirement, and Unfunded Liabilities

Like many municipalities in the Commonwealth, Sturbridge is allocating an increasing portion of its budget to pay for health insurance and retirement costs for its employees. Each of these line items increased more than 17% in the FY2011 budget and represent 4.9% and 2.8% of the FY2011 budget, respectively. According to a recent survey of 25 communities by the Boston Globe, the average amount of each municipal budget devoted to health care costs has increased from 8 % in 2000 to 14% in 2010.

In this respect, Sturbridge can feel fortunate that we are below the average of even 10 years ago for these Greater Boston area communities. However, if recent double digit increases in these health care and retirement items continue, Sturbridge could end up in a similar situation.

While pension reform will require action at the state level, Sturbridge does have some degree of control over its health care costs. Of course, an unknown factor is the effect of the recently passed America’s Affordable Health Care Act of 2009. One recommendation that was made by two independent Massachusetts study groups was that more municipalities adopt the state-sponsored GIC health insurance program, which generally has higher co-payments and lower costs. For example, in 2006, voters in Weston passed a \$1.1 million Proposition 2 ½ override, which was primarily due to an 80% increase in health care costs over a four year period. In 2009, Weston was facing another override, but ultimately avoided this step and saved \$1.7 million in the first year by having its unionized employees switch to GIC. It has been estimated that Boston could save \$8 million by making the same switch. While these are much bigger communities and the savings in Sturbridge would not be as great, these are examples of a change that could be considered by both parties in future contract negotiations. This would result in a savings to the employees for their share of the monthly premium, although the out-of-pocket costs would likely be higher for those who actually use the insurance.

According to survey in February 2010 by the Pew Center on the States, a non-partisan research group, Massachusetts is one of eight states that lacked funding for more than one-third of its pension liabilities. Such unfunded liabilities can reduce the bond ratings of states and municipalities, with a corresponding increase in borrowing costs.

Impact of Meals and Hotel/Motel Tax Revenue

At the October 19, 2009 Special Town Meeting, the Finance Committee recommended and the Town passed, by an overwhelming majority, a local meals tax as well as a small increase in the hotel tax. The meals tax is .0075, or 75 cents on a \$100 bill. The hotel tax increased from 4% to 6%, which represents a \$2.00 increase on a \$100 bill. For Sturbridge, the Massachusetts

Department of Revenue projected approximately \$450,000 in revenue from both taxes in the first year.

For municipalities that adopted the meals tax prior to Sturbridge, the revenue collected is exceeding the amount that the Department of Revenue had predicted for those communities. At this time, 73 towns have now adopted either or both of these taxes, and all of them report revenues exceeding the State's projections.

(In Sturbridge, both taxes took effect on January 1, 2010. The first three-month revenue report will be tallied after March 31, prior to the printing deadline of this Report.)

The Finance Committee will keep track of the revenues from the meals and hotel occupancy taxes and state the results in next year's Report.

Facilities Management

In a prior Finance Committee Report, we recommended that the Town look into contracting with a facility maintenance service to evaluate and make recommendations on Town building conditions and problems. The Finance Committee again suggests that a system or personnel be put into place to manage these buildings. To date, the status quo remains, except for the schools where a Facilities Manager position was created then eliminated. With significant changes and investment in our Town buildings, the Finance Committee strongly advises that action on this issue is more important than ever to support and protect these capital improvements. The Town Hall/Center Office Building Committee has already recommended that an on-going preventive maintenance program be established for each renovated structure, which the Finance Committee wholeheartedly endorses.

The Finance Committee urges the Town to pursue a comprehensive approach. There is no single plan or person coordinating the maintenance and repairs of these very important buildings. As things now stand, it remains the responsibility of the Council on Aging Director to manage the Senior Center; the Library Director for the Library; the Fire Chief for the Safety Complex; Sturbridge Nursery School (tenant) for its building on Main Street; Mass Motion (tenant) for 8 Brookfield Road; the Tantasqua Regional School District for the Junior and Senior High Schools (Sturbridge financial contribution only); the Sturbridge School Committee for Burgess Elementary School; and the Town Administrator for the Town Hall, Center Office Building and DPW Garage.

Several matters have occurred this year that bring that heighten our concern:

- The newly renovated Town Hall and Center Office Building should be problem-free, making it prudent to put a preventive plan in place now. The Town should develop a plan to use Community Preservation Act funds for building maintenance.
- The expenditures to renovate and expand Burgess Elementary should be protected by a maintenance program that is in place on the day the construction work is completed.
- The remaining buildings are old. Each requires specialized knowledge for preventive maintenance and repair. The Nursery School and the Safety Complex are two good

examples. Since 2006, the Nursery School has been appropriated \$23,950 for various repairs that could have been less costly if addressed much sooner. The Safety Complex continues to experience several issues: a closed kitchen; a relatively new roof that leaks; leaking drains, a compromised heating/HVAC system; and ADA noncompliance issues.

These situations run deeper than handyman kind of fixes. The service provider must understand structures, building systems and materials.

By consolidating this responsibility, cost savings would be achieved through bulk purchases and comprehensive maintenance contracts. Regular review of systems and structures would reduce the long-term cost of otherwise unaddressed problems, through preventive maintenance and attention to safety issues in timely fashion.

Department Budget Review

To gain a better understanding of the complexities and the changes that occur in the larger departmental budgets, the Finance Committee is conducting an in-depth analysis over the next several fiscal years. These more complex departments include the Fire, Police, Department of Public Works, Landfill and Schools, which represent more than 74% of the FY2011 Sturbridge operating budget (including road maintenance, snow removal and excluding Tantasqua Regional School District debt).

The first four of these departments continually experience changes in scheduling, equipment, training and vehicles. Fortunately, Sturbridge has seen low turnover in staffing for these departments, which reduces the expenses normally seen when there is high turnover - advertising, overtime, and training. However, scheduling, supplies, training and service contracts are impacted with the continual increase in demand, responsibilities and technology experienced by each department.

In recent years, the Finance Committee completed a review of the Police Department budget. Now, because of the recent implementation of paramedic service, the Fire Department is being reviewed.

To this end, several issues are addressed:

- Current ISO rating (The ISO rating is used by insurance companies to calculate how much you will be charged for fire insurance on your home or business.)
- Staffing:
 - Part-time
 - Full-time
 - On-call
 - Overtime hours for personnel
- Paramedic service
- Dive Team
- Emergency Management
- Equipment & Supplies
- Vehicles:

- Budgetary consequences of the 2 trucks to be delivered in later 2010
- Insurance coverage
- Operational life span

By conducting these departmental reviews, the Finance Committee aims to identify budget priorities reflecting the best use of funds so that high quality public safety and services are continued. While not responsible for the oversight of direct departmental management, the Finance Committee, working with the Town Administrator and Board of Selectmen, seeks to derive maximum value for the Townspeople.

Discussion with the Board of Selectmen of Finance Committee Report

Each year, the Finance Committee authors several essays that it publishes in the annual Finance Committee Report. This essay is one such example. The essays cover a wide variety of timely subjects that the Finance Committee believes warrant your attention. Some are financial in nature and some are much broader in scope. The Finance Committee hopes and expects that they are also considered by our Board of Selectmen, Town employees, and the elected and appointed Town office holders.

That is why the Finance Committee still wishes to meet on a scheduled basis the Board of Selectmen to discuss our Report in greater detail, beginning this Fall.

Warrant Articles

All recommendations and explanatory comments concerning the Warrant Articles of both the Annual and Special Town Meetings are contained in this report under the respective Warrant headings. In addition, for your information, the Finance Committee's recommendations on each article include its vote.

Accounting System

Consistent with the prior five fiscal years, the FY11 budget summary is formatted under the Uniform Massachusetts Accounting System (UMAS) standard.

Meeting Schedule

The Town Meeting agenda includes the review and voting of the FY 2011 line item budget (July 1, 2010 - June 30, 2011), 22 Annual Meeting Warrant Articles, and 5 Special Meeting Warrant Articles. The Annual Town Meeting will be held at the Tantasqua Regional High School Auditorium on Monday, April 26, 2010, at 7:00 P.M.

Respectfully submitted,

Sturbridge Finance Committee

Kevin Smith, Chair
Michael Serio, Vice-Chair
Patricia Affenito, Clerk
Prescott Arndt
Mary Dowling
Laurance Morrison
Mary Redetzke
Robert Williams
(1 vacancy)

Town of Sturbridge -- Budget FY11

ACCOUNT NUMBER	DEPARTMENT	ACTUAL EXPENDED FY09	ACCEPTED BUDGET FY10	ADMINISTRATOR RECOMMEND FY11	SELECTMEN RECOMMEND FY11	FINCOM RECOMMEND FY11	VARIANCE FINCOM VS FY10 \$	%	ADOPTED TOWN MEETING	LINE NUMBER
11141-51120	Town Moderator Salaries/Wages Total Salary	170	0	0	0	0	0	0.0%		1
	Town Moderator Total	170	0	0	0	0	0	0.0%		
11221-51100	Board of Selectmen Board Salaries Total Salary	6,872	0	0	0	0	0	0.0%		2
11222-52000	Purchase of Services	1,100	1,100	1,100	1,100	1,100	0	0.0%		3
11222-57000	Other Charges Total Expenses	1,890	2,000	2,000	2,000	2,000	0	0.0%		4
	Board of Selectmen Total	9,862	3,100	3,100	3,100	3,100	0	0.0%		
11231-51120	Town Administrator Department Head Salary	118,225	108,387	106,000	106,000	106,000	-2,387	-2.2%		5
11231-51130	Salaries/Wages	34,374	37,123	38,233	38,233	38,233	1,110	3.0%		6
11232-51170	Merit Based Incentive Total Salary	14,924	17,320	17,959	17,959	17,959	639	3.7%		7
	Town Administrator	167,523	162,830	162,192	162,192	162,192	-638	-0.4%		
11232-52000	Purchase of Services	10,940	11,700	10,700	10,700	10,700	-1,000	-8.5%		8
11232-54000	Supplies	2,339	2,500	2,700	2,700	2,700	200	8.0%		9
11232-57000	Other Charges	3,828	4,750	4,200	4,200	4,200	-550	-11.6%		10
11232-58000	Matching Grant Funds Total Expenses	2,000	2,500	2,500	2,500	2,500	0	0.0%		11
	Town Administrator Total	186,630	184,280	182,292	182,292	182,292	-1,988	-1.1%		

Town of Sturbridge -- Budget FY11

ACCOUNT NUMBER	DEPARTMENT	ACTUAL EXPENDED FY09	ACCEPTED BUDGET FY10	ADMINISTRATOR RECOMMEND FY11	SELECTMEN RECOMMEND FY11	FINCOM RECOMMEND FY11	VARIANCE FINCOM VS FY10 \$	%	ADOPTED TOWN MEETING	LINE NUMBER
11311-51130	Finance Committee	0	0	1,030	0	0	0	0.0%		12
	Total Salary	0	0	1,030	0	0	0	0.0%		
11312-52000	Purchase of Services	5,452	6,000	6,000	6,000	6,000	0	0.0%		13
11312-57000	Other Charges	173	200	200	200	200	0	0.0%		14
	Total Expenses	5,625	6,200	6,200	6,200	6,200	0	0.0%		
	Finance Committee Total	5,625	6,200	7,230	6,200	6,200	0	0.0%		
<hr/>										
11351-51120	Town Accountant	56,791	59,653	61,443	61,443	61,443	1,790	3.0%		15
	Department Head Salary	56,791	59,653	61,443	61,443	61,443	1,790	3.0%		
11352-52000	Purchase of Services	27,770	27,650	27,600	27,600	27,600	-50	-0.2%		16
11352-54000	Supplies	3,163	3,925	3,925	3,925	3,925	0	0.0%		17
11352-57000	Other Charges	218	300	300	300	300	0	0.0%		18
	Total Expenses	31,151	31,875	31,825	31,825	31,825	-50	-0.2%		
	Town Accountant Total	87,942	91,528	93,268	93,268	93,268	1,740	1.9%		
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11411-51100	Board of Assessors	4,305	0	0	0	0	0	0.0%		19
11411-51120	Board Salaries	57,824	60,000	58,710	58,710	58,710	-1,290	-2.2%		20
11411-51130	Department Head Salary	15,316	15,775	16,245	16,245	16,245	470	3.0%		21
	Salaries/Wages	77,445	75,775	74,955	74,955	74,955	-820	-1.1%		
	Total Salary	27,888	45,045	31,275	31,275	31,275	-13,770	-30.6%		22
11412-52000	Purchase of Services	1,623	2,695	1,600	1,600	1,600	-1,095	-40.6%		23
11412-54000	Supplies	637	2,935	2,665	2,665	2,665	-270	-9.2%		24
11412-57000	Other Charges	30,148	50,675	35,540	35,540	35,540	-15,135	-29.9%		
	Total Expenses	107,593	126,450	110,495	110,495	110,495	-15,955	-12.6%		
	Board of Assessors Total	107,593	126,450	110,495	110,495	110,495	-15,955	-12.6%		

Town of Sturbridge -- Budget FY11

<u>ACCOUNT NUMBER</u>	<u>DEPARTMENT</u>	<u>ACTUAL EXPENDED FY09</u>	<u>ACCEPTED BUDGET FY10</u>	<u>ADMINISTRATOR RECOMMEND FY11</u>	<u>SELECTMEN RECOMMEND FY11</u>	<u>FINCOM RECOMMEND FY11</u>	<u>VARIANCE FINCOM VS FY10 \$</u>	<u>%</u>	<u>ADOPTED TOWN MEETING</u>	<u>LINE NUMBER</u>
11451-51120	Finance Director									
	Department Head Salary	71,028	73,159	75,354	75,354	75,354	2,195	3.0%		25
11451-51130	Salaries/Wages	89,076	99,465	102,623	102,623	102,623	3,158	3.2%		26
	Total Salary	160,104	172,624	177,977	177,977	177,977	5,353	3.1%		
11452-52000	Purchase of Services	33,341	34,521	36,721	36,721	36,721	2,200	6.4%		27
11452-54000	Supplies	7,352	7,250	6,650	6,650	6,650	-600	-8.3%		28
11452-57000	Other Charges	651	1,575	1,575	1,575	1,575	0	0.0%		29
	Total Expenses	41,344	43,346	44,946	44,946	44,946	1,600	3.7%		
	Finance Director Total	201,448	215,970	222,923	222,923	222,923	6,953	3.2%		
<hr/>										
11512-52000	Town Counsel									
	Purchase of Services	89,353	75,000	80,000	80,000	80,000	5,000	6.7%		30
	Total Expense	89,353	75,000	80,000	80,000	80,000	5,000	6.7%		
	Town Counsel Total	89,353	75,000	80,000	80,000	80,000	5,000	6.7%		
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11611-51120	Town Clerk									
	Department Head Salary	58,169	59,914	61,711	61,711	61,711	1,797	3.0%		31
11611-51130	Salaries/Wages	23,559	30,485	31,388	31,388	31,388	903	3.0%		32
	Total Salary	81,728	90,399	93,099	93,099	93,099	2,700	3.0%		
11612-52000	Purchase of Services	586	790	800	800	800	10	1.3%		33
11612-54000	Supplies	1,399	1,400	1,400	1,400	1,400	0	0.0%		34
11612-57000	Other Charges	2,136	2,390	2,390	2,390	2,390	0	0.0%		35
	Total Expenses	4,121	4,580	4,590	4,590	4,590	10	0.2%		
	Town Clerk Total	85,849	94,979	97,689	97,689	97,689	2,710	2.9%		

Town of Sturbridge -- Budget FY11

ACCOUNT NUMBER	DEPARTMENT	ACTUAL EXPENDED FY09	ACCEPTED BUDGET FY10	ADMINISTRATOR RECOMMEND FY11	SELECTMEN RECOMMEND FY11	FINCOM RECOMMEND FY11	VARIANCE FINCOM VS FY10 \$	%	ADOPTED TOWN MEETING	LINE NUMBER
Elections & Registration										
11621-51100	Board Salaries	343	300	300	300	300	0	0.0%		36
11621-51130	Salaries/Wages	8,861	5,000	10,500	10,500	10,500	5,500	110.0%		37
	Total Salary	9,204	5,300	10,800	10,800	10,800	5,500	103.8%		
11622-52000	Purchase of Services	7,600	8,400	9,825	9,825	9,825	1,425	17.0%		38
11622-54000	Supplies	796	800	800	800	800	0	0.0%		39
	Total Expenses	8,396	9,200	10,625	10,625	10,625	1,425	15.5%		
	Elections & Registration Total	17,600	14,500	21,425	21,425	21,425	6,925	47.8%		
Conservation Commission										
11711-51100	Board Salaries	823	0	0	0	0	0	0.0%		40
11711-51120	Department Head Salary	41,200	42,436	43,709	43,709	43,709	1,273			41
11711-51130	Salaries/Wages	6,864	7,447	7,670	7,670	7,670	223	3.0%		42
	Total Salary	48,887	49,883	51,379	51,379	51,379	1,496	3.0%		
11712-52000	Purchase of Services	5,621	7,950	6,720	6,720	6,720	-1,230	-15.5%		43
11712-54000	Supplies	707	1,000	900	900	900	-100	-10.0%		44
11712-57000	Other Charges	0	500	490	490	490	-10	-2.0%		45
	Total Expenses	6,328	9,450	8,110	8,110	8,110	-1,340	-14.2%		
	Conservation Commission Total	55,215	59,333	59,489	59,489	59,489	156	0.3%		
Town Planner										
11751-51100	Board Salaries	480	0	0	0	0	0	0.0%		46
11751-51120	Department Head Salary	65,018	66,969	68,978	68,978	68,978	2,009	3.0%		47
11751-51130	Salaries/Wages	18,677	19,248	19,828	19,828	19,828	580	3.0%		48
	Total Salary	84,175	86,217	88,806	88,806	88,806	2,589	3.0%		
11752-52000	Purchase of Services	5,004	12,520	11,720	11,720	11,720	-800	-6.4%		49
11752-54000	Supplies/Expenses	1,692	2,300	2,300	2,300	2,300	0	0.0%		50
11752-56000	Intergovernmental	1,843	1,890	1,889	1,889	1,889	-1	-0.1%		51
11752-57000	Other Charges	430	760	760	760	760	0	0.0%		52
	Total Expenses	8,969	17,470	16,669	16,669	16,669	-801	-4.6%		
	Planning Department Total	93,144	103,687	105,475	105,475	105,475	1,788	1.7%		

Town of Sturbridge -- Budget FY11

ACCOUNT NUMBER	DEPARTMENT	ACTUAL EXPENDED FY09	ACCEPTED BUDGET FY10	ADMINISTRATOR RECOMMEND FY11	SELECTMEN RECOMMEND FY11	FINCOM RECOMMEND FY11	VARIANCE FINCOM VS FY10 \$	%	ADOPTED TOWN MEETING	LINE NUMBER
Zoning Board of Appeals										
11762-52000	Purchase of Services	165	500	500	500	500	0	0.0%		53
11762-54000	Supplies	84	350	350	350	350	0	0.0%		54
11762-57000	Other Charges	24	90	90	90	90	0	0.0%		55
	Total Expenses	273	940	940	940	940	0	0.0%		
	Zoning Board of Appeals Total	273	940	940	940	940	0	0.0%		
Town Hall										
11932-52000	Purchase of Services	24,000	24,255	23,100	23,100	23,100	-1,155	-4.8%		56
11932-54000	Supplies	2,000	1,500	2,000	2,000	2,000	500	33.3%		57
	Total Expenses	26,000	25,755	25,100	25,100	25,100	-655	-2.5%		
	Town Hall Total	26,000	25,755	25,100	25,100	25,100	-655	-2.5%		
Center School Office										
11942-52000	Purchase of Services	222	2,000	14,830	14,830	14,830	12,830	641.5%		58
11942-54000	Supplies	0	0	2,000	2,000	2,000	2,000	100.0%		59
	Total Expenses	222	2,000	16,830	16,830	16,830	12,830	741.5%		
	Center School Office Total	222	2,000	16,830	16,830	16,830	14,830	741.5%		
Senior Center										
11952-52000	Purchase of Services	24,426	25,545	26,370	26,370	26,370	825	3.2%		60
11952-54000	Supplies	900	800	800	800	800	0	0.0%		61
	Total Expenses	25,326	26,345	27,170	27,170	27,170	825	3.1%		
	Senior Center Total	25,326	26,345	27,170	27,170	27,170	825	3.1%		

Town of Sturbridge -- Budget FY11

ACCOUNT NUMBER	DEPARTMENT	ACTUAL EXPENDED FY09	ACCEPTED BUDGET FY10	ADMINISTRATOR RECOMMEND FY11	SELECTMEN RECOMMEND FY11	FINCOM RECOMMEND FY11	VARIANCE FINCOM VS FY10 \$	%	ADOPTED TOWN MEETING	LINE NUMBER
11962-52000	Joshua Hyde Library	22,485	27,269	25,269	25,269	25,269	-2,000	-7.3%		62
11962-54000	Purchase of Services	870	950	950	950	950	0	0.0%		63
	Supplies	23,355	28,219	26,219	26,219	26,219	-2,000	-7.1%		
	Total Expenses	23,355	28,219	26,219	26,219	26,219	-2,000	-7.1%		
	Joshua Hyde Library Total									
11972-52000	Safety Complex	96,288	105,024	105,400	105,400	105,400	376	0.4%		64
11972-54000	Purchase of Services	9,420	10,000	7,500	7,500	7,500	-2,500	-25.0%		65
	Supplies	105,708	115,024	112,900	112,900	112,900	-2,124	-1.8%		
	Total Expenses	105,708	115,024	112,900	112,900	112,900	-2,124	-1.8%		
	Safety Complex Total									
11982-52000	Nursery School	1,000	1,000	1,000	1,000	1,000	0	0.0%		66
	Purchase of Services	1,000	1,000	1,000	1,000	1,000	0	0.0%		
	Total Expenses	1,000	1,000	1,000	1,000	1,000	0	0.0%		
	Nursery School Total									
11985-52000	8 Brookfield Road	0	500	500	500	500	0	0.0%		67
	Purchase of Services	0	500	500	500	500	0	0.0%		
	Total Expenses	0	500	500	500	500	0	0.0%		
	8 Brookfield Road									

Town of Sturbridge -- Budget FY11

ACCOUNT NUMBER	DEPARTMENT	ACTUAL EXPENDED FY09	ACCEPTED BUDGET FY10	ADMINISTRATOR RECOMMEND FY11	SELECTMEN RECOMMEND FY11	FINCOM RECOMMEND FY11	VARIANCE FINCOM VS FY10 \$	%	ADOPTED TOWN MEETING	LINE NUMBER	
Police Department											
12101-51120	Department Head Salary	99,460	98,818	105,518	105,518	105,518	6,700	6.8%		68	
12101-51130	Salaries/Wages Quinn Bill Incentive	1,329,360	1,435,660	1,455,144	1,455,144	1,455,144	19,484	1.4%		69	
12101-51300	Overtime Expense	193,843	183,810	221,985	221,985	221,985	38,175	20.8%		70	
	Total Salary	1,622,663	1,718,288	1,782,647	1,782,647	1,782,647	64,359	3.7%			
12102-52000	Purchase of Services	42,193	51,450	51,773	51,773	51,773	323	0.6%		71	
12102-54000	Supplies	37,575	40,300	40,350	40,350	40,350	50	0.1%		72	
12102-57000	Other Charges	5,152	5,350	5,000	5,000	5,000	-350	-6.5%		73	
	Total Expenses	84,920	97,100	97,123	97,123	97,123	23	0.0%			
	Police Department Total	1,707,583	1,815,388	1,879,770	1,879,770	1,879,770	64,382	3.5%			
Fire Department											
12201-51120	Department Head Salary	71,028	73,159	75,354	75,354	75,354	2,195	3.0%		74	
12201-51130	Salaries/Wages	529,749	640,097	558,037	558,037	558,037	-82,060	-12.8%		75	
12201-51300	Overtime Expense	100,966	101,158	101,158	101,158	101,158	0	0.0%		76	
	Total Salary	701,743	814,414	734,549	734,549	734,549	-79,865	-9.8%			
12202-52000	Purchase of Services	40,672	37,650	36,600	36,600	36,600	-1,050	-2.8%		77	
12202-54000	Supplies	51,376	42,572	42,072	42,072	42,072	-500	-1.2%		78	
12202-57000	Other Charges	4,483	3,250	3,250	3,250	3,250	0	0.0%		79	
	Total Expenses	96,531	83,472	81,922	81,922	81,922	-1,550	-1.9%			
	Fire Department Total	798,274	897,886	816,471	816,471	816,471	-81,415	-9.1%			

Town of Sturbridge -- Budget FY11

ACCOUNT NUMBER	DEPARTMENT	ACTUAL EXPENDED FY09	ACCEPTED BUDGET FY10	ADMINISTRATOR RECOMMEND FY11	SELECTMEN RECOMMEND FY11	FINCOM RECOMMEND FY11	VARIANCE FINCOM VS FY10 \$	%	ADOPTED TOWN MEETING	LINE NUMBER
12411-51120	Building Inspector									
12411-51130	Department Head Salary	45,259	39,140	40,314	40,314	40,314	1,174	3.0%		80
	Salaries/Wages	16,187	16,669	17,171	17,171	17,171	502	3.0%		81
	Total Salary	61,446	55,809	57,485	57,485	57,485	1,676	3.0%		
12412-52000	Purchase of Services	310	540	540	540	540	0	0.0%		82
12412-54000	Supplies	486	800	800	800	800	0	0.0%		83
12412-57000	Other Charges	82	200	200	200	200	0	0.0%		84
	Total Expenses	878	1,540	1,540	1,540	1,540	0	0.0%		
	Building Inspector Total	62,324	57,349	59,025	59,025	59,025	1,676	2.9%		
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	Sealer of Weights & Measures									
12442-52000	Purchase of Services	5,000	5,000	5,000	5,000	5,000	0	0.0%		85
	Total Expenses	5,000	5,000	5,000	5,000	5,000	0	0.0%		
	Sealer of Weights & Measures Total	5,000	5,000	5,000	5,000	5,000	0	0.0%		
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	Electrical Inspector									
12451-51130	Salaries/Wages	14,999	17,000	21,500	21,500	21,500	4,500	26.5%		86
	Total Salary	14,999	17,000	21,500	21,500	21,500	4,500	26.5%		
12452-52000	Purchase of Services	0	150	150	150	150	0	0.0%		87
12452-54000	Supplies	68	100	100	100	100	0	0.0%		88
	Total Expenses	68	250	250	250	250	0	0.0%		
	Electrical Inspector Total	15,067	17,250	21,750	21,750	21,750	4,500	26.1%		
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	Tree Warden									
12941-51120	Department Head Salary	1,898	1,955	2,014	2,014	2,014	59	3.0%		89
	Total Salary	1,898	1,955	2,014	2,014	2,014	59	3.0%		
12942-52000	Purchase of Services	13,500	9,120	9,120	9,120	9,120	0	0.0%		90
12942-54000	Supplies	650	650	650	650	650	0	0.0%		91
12942-57000	Other Charges	820	1,025	1,025	1,025	1,025	0	0.0%		92
	Total Expenses	14,970	10,795	10,795	10,795	10,795	0	0.0%		
	Tree Warden Total	16,868	12,750	12,809	12,809	12,809	59	0.5%		

Town of Sturbridge -- Budget FY11

ACCOUNT NUMBER	DEPARTMENT	ACTUAL EXPENDED FY09	ACCEPTED BUDGET FY10	ADMINISTRATOR RECOMMEND FY11	SELECTMEN RECOMMEND FY11	FINCOM RECOMMEND FY11	VARIANCE FINCOM VS FY10 \$	%	ADOPTED TOWN MEETING	LINE NUMBER
13002-53000	Education									
	Burgess Elementary School	8,268,366	8,241,612	8,667,850	8,667,850	8,667,850	426,238	5.2%		93
	Total Burgess	8,268,366	8,241,612	8,667,850	8,667,850	8,667,850	426,238	5.2%		
13002-53200	Tantasqua Town Share	5,347,457	5,178,846	5,291,288	5,291,288	5,291,288	112,442	2.2%		94
13002-53210	Tant. Transportation Assessment	63,940	100,501	180,821	180,821	180,821	80,320	79.9%		95
13002-53220	Tantasqua School Committee	0	0	0	0	0	0	0.0%		96
13002-53215	Tantasqua Debt Assessment	487,535	433,079	380,971	380,971	380,971	-52,108	-12.0%		97
	Total Tantasqua	5,898,932	5,712,426	5,853,080	5,853,080	5,853,080	140,654	2.5%		
	Education Total	14,167,298	13,954,038	14,520,930	14,520,930	14,520,930	566,892	4.1%		

Department of Public Works

14101-51120	Department Head Salary	59,007	60,778	62,601	62,601	62,601	1,823	3.0%		98
14101-51130	Salaries/Wages	512,085	547,442	554,947	554,947	554,947	7,505	1.4%		99
14101-51300	Overtime	5,839	7,500	7,500	7,500	7,500	0	0.0%		100
	Total Salary	576,931	615,720	625,048	625,048	625,048	9,328	1.5%		
14102-52000	Purchase of Services	58,177	67,795	62,875	62,875	62,875	-4,920	-7.3%		101
14102-54000	Supplies	58,036	60,800	55,800	55,800	55,800	-5,000	-8.2%		102
14102-57000	Other Charges	660	1,000	1,000	1,000	1,000	0	0.0%		103
	Total Expenses	116,873	129,595	119,675	119,675	119,675	-9,920	-7.7%		
	Department of Public Works Total	693,804	745,315	744,723	744,723	744,723	-592	-0.1%		

DPW Director's salary is augmented by funds contained in Warrant Articles for both the Water Department and Sewer Department totaling an additional \$ 20,867 for a combined annual salary of \$ 83,468.

Town of Sturbridge -- Budget FY11

ACCOUNT NUMBER	DEPARTMENT	ACTUAL EXPENDED FY09	ACCEPTED BUDGET FY10	ADMINISTRATOR RECOMMEND FY11	SELECTMEN RECOMMEND FY11	FINCOM RECOMMEND FY11	VARIANCE FINCOM VS FY10 \$	%	ADOPTED TOWN MEETING	LINE NUMBER
Town Road Maintenance										
14212-52400	Repairs & Maintenance	176,861	180,100	226,100	226,100	226,100	46,000	25.5%		104
14212-52410	Private Road Maintenance	4,955	5,000	5,000	5,000	5,000	0	0.0%		105
14212-52430	Road Construction	150,000	150,000	196,000	196,000	196,000	46,000	30.7%		106
	Total Expenses	331,816	335,100	427,100	427,100	427,100	92,000	27.5%		
	Town Road Maintenance Total	331,816	335,100	427,100	427,100	427,100	92,000	27.5%		
Snow & Ice Control										
14231-51300	Overtime	42,331	20,000	20,000	20,000	20,000	0	0.0%		107
	Total Salary	42,331	20,000	20,000	20,000	20,000	0	0.0%		
14232-52000	Purchase of Services	97,630	40,000	40,000	40,000	40,000	0	0.0%		108
14232-54000	Supplies	129,918	60,000	60,000	60,000	60,000	0	0.0%		109
	Total Expenses	227,548	100,000	100,000	100,000	100,000	0	0.0%		
	Snow & Ice Control Total	269,879	120,000	120,000	120,000	120,000	0	0.0%		
Landfill/Recycling Center										
14301-51130	Salaries/Wages	82,281	87,313	88,664	88,664	88,664	1,351	1.5%		110
14301-51300	Overtime	114	1,500	1,500	1,500	1,500	0	0.0%		111
	Total Salary	82,395	88,813	90,164	90,164	90,164	1,351	1.5%		
14302-52000	Purchase of Services	148,508	138,790	138,790	138,790	138,790	0	0.0%		112
14302-54000	Supplies	8,491	6,325	12,450	12,450	12,450	6,125	96.8%		113
	Total Expenses	156,999	145,115	151,240	151,240	151,240	6,125	4.2%		
	Landfill/Recycling Center Total	239,394	233,928	241,404	241,404	241,404	7,476	3.2%		

Town of Sturbridge -- Budget FY11

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15101-51100	Board of Health	944	0	0	0	0	0	0.0%		114
15101-51130	Board Salaries	66,034	68,019	70,060	70,060	70,060	2,041	3.0%		115
	Salaries/Wages	66,978	68,019	70,060	70,060	70,060	2,041	3.0%		
	Total Salary									
15102-52000	Purchase of Services	476	1,820	2,140	2,140	2,140	320	17.6%		116
15102-54000	Supplies	1,284	1,800	2,050	2,050	2,050	250	13.9%		117
15102-57000	Other Charges	1,181	1,305	1,305	1,305	1,305	0	0.0%		118
	Total Expenses	2,941	4,925	5,495	5,495	5,495	570	11.6%		
	Board of Health Total	69,919	72,944	75,555	75,555	75,555	2,611	3.6%		
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15152-53850	Health Care									
	Harrington Preventive	2,353	3,880	4,000	4,000	4,000	120	3.1%		119
	Total Expenses	2,353	3,880	4,000	4,000	4,000	120	3.1%		
	Health Care Total	2,353	3,880	4,000	4,000	4,000	120	3.1%		
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15202-53120	Inspections & Testing	0	130	130	130	130	0	0.0%		120
15202-53150	Lake Testing	11,605	13,390	13,390	13,390	13,390	0	0.0%		121
15202-53160	Public Accommodation Inspector	651	651	0	0	0	-651	-100.0%		122
15202-53170	Barn Inspection	0	1,000	0	0	0	-1,000	-100.0%		123
15202-53180	Septic Inspection	6,835	0	0	0	0	0	0.0%		124
15202-53130	Plumbing Inspector	1,775	3,000	3,000	3,000	3,000	0	0.0%		125
	Pool Inspector	20,866	18,171	16,520	16,520	16,520	-1,651	-9.1%		
	Total Expenses	20,866	18,171	16,520	16,520	16,520	-1,651	-9.1%		
	Inspections & Testing Total	20,866	18,171	16,520	16,520	16,520	-1,651	-9.1%		
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15411-51120	Council on Aging	43,969	45,288	46,647	46,647	46,647	1,359	3.0%		126
15411-51130	Department Head Salary	38,751	39,848	40,970	40,970	40,970	1,122	2.8%		127
	Salaries/Wages	82,720	85,136	87,617	87,617	87,617	2,481	2.9%		
	Total Salary									
15412-52000	Purchase of Services	2,047	2,446	2,346	2,346	2,346	-100	-4.1%		128
15412-53010	Intergovernmental	1,421	1,421	1,421	1,421	1,421	0	0.0%		129
15412-54000	Supplies	1,500	1,350	1,350	1,350	1,350	0	0.0%		130
15412-57000	Other Charges	1,350	1,375	1,500	1,500	1,500	125	9.1%		131
15412-57110	Medical Transportation	435	2,000	2,000	2,000	2,000	0	0.0%		132
	Total Expenses	6,753	8,592	8,617	8,617	8,617	25	0.3%		
	Council on Aging Total	89,473	93,728	96,234	96,234	96,234	2,506	2.7%		

Town of Sturbridge -- Budget FY11

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15431-51120	Veterans' Services Department Head Salary	3,092	3,185	3,281	3,281	3,281	96	3.0%		133
	Total Salary	3,092	3,185	3,281	3,281	3,281	96	3.0%		
15432-52000	Purchase of Services	0	150	150	150	150	0	0.0%		134
15432-54000	Supplies	84	100	100	100	100	0	0.0%		135
15432-54100	American Legion	1,400	1,400	1,400	1,400	1,400	0	0.0%		136
15432-54400	Memorial/Veterans' Day	2,501	2,650	2,650	2,650	2,650	0	0.0%		137
15432-57000	Other Charges	318	325	325	325	325	0	0.0%		138
15432-57700	Veterans' Benefits	6,006	5,000	5,000	5,000	5,000	0	0.0%		139
	Total Expenses	10,309	9,625	9,625	9,625	9,625	0	0.0%		
	Veterans' Services Total	13,401	12,810	12,906	12,906	12,906	96	0.7%		

16101-51120	Joshua Hyde Library Department Head Salary	60,101	61,904	61,710	61,710	61,710	-194	-0.3%		140
16101-51130	Salaries/Wages	189,088	200,511	206,067	206,067	206,067	5,556	2.8%		141
	Total Salary	249,189	262,415	267,777	267,777	267,777	5,362	2.0%		
16102-52000	Purchase of Services	14,206	14,735	13,313	13,313	13,313	-1,422	-9.7%		142
16102-54000	Supplies	2,943	3,000	3,000	3,000	3,000	0	0.0%		143
16102-55820	Library Supplies	73,940	75,646	76,166	76,166	76,166	520	0.7%		144
16102-57000	Other Charges	1,225	1,100	1,675	1,675	1,675	575	52.3%		145
	Total Expenses	92,314	94,481	94,154	94,154	94,154	-327	-0.3%		
	Joshua Hyde Library Total	341,503	356,896	361,931	361,931	361,931	5,035	1.4%		

16301-51130	Recreation Salaries/Wages	37,719	38,311	38,925	38,925	38,925	614	1.6%		146
	Total Salary	37,719	38,311	38,925	38,925	38,925	614	1.6%		
16302-52000	Purchase of Services	7,219	9,200	9,200	9,200	9,200	0	0.0%		147
16302-54000	Supplies	1,797	2,000	2,000	2,000	2,000	0	0.0%		148
16302-56320	Team Sports	7,491	7,500	7,500	7,500	7,500	0	0.0%		149
16302-57000	Other Charges	100	210	210	210	210	0	0.0%		150
	Total Expenses	16,607	18,910	18,910	18,910	18,910	0	0.0%		
	Recreation Total	54,326	57,221	57,835	57,835	57,835	614	1.1%		

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16702-52000	Design Review Committee	0	0	0	0	0	0	0.0%		151
16702-54000	Purchase of Services	0	0	0	0	0	0	0.0%		152
	Supplies	0	0	0	0	0	0	0.0%		
	Design Review Committee Total	0	0	0	0	0	0	0.0%		
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16902-54000	Historical Commission	0	0	0	0	0	0	0.0%		153
	Supplies	0	0	0	0	0	0	0.0%		
	Total Expenses	0	0	0	0	0	0	0.0%		
	Historical Commission Total	0	0	0	0	0	0	0.0%		
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17102-59185	Debt Service Principal	83,584	0	0	0	0	0	0.0%		154
17102-59186	Street Sweeper/Fire Truck	38,000	38,000	38,000	38,000	38,000	0	0.0%		155
17102-59187	Route 131 - Sidewalk Design	59,000	59,000	59,000	59,000	59,000	0	0.0%		156
17102-59188	Safety Complex Improvements	56,000	56,000	56,700	56,700	56,700	700	1.3%		157
17102-59189	Dump Truck/Loader	16,000	16,000	0	0	0	-16,000	-100.0%		158
17102-59190	Burgess Schematic	0	25,000	26,000	26,000	26,000	1,000	NEW		159
17102-59191	Dump Truck	0	0	65,000	65,000	65,000	65,000	NEW		160
17102-59192	Pumper Truck	0	0	260,300	260,300	260,300	260,300	NEW		161
	Town Hall	0	0	505,000	505,000	505,000	311,000	160.3%		
	Total Expense	252,584	194,000	505,000	505,000	505,000	311,000	160.3%		
	Debt Service Principal Total	252,584	194,000	505,000	505,000	505,000	311,000	160.3%		
<hr/>										
17502-59185	Debt Service Interest	1,948	0	0	0	0	0	0.0%		162
17502-59186	Street Sweeper/Fire Truck	5,700	3,800	1,900	1,900	1,900	-1,900	-50.0%		163
17502-59250	Route 131 - Sidewalk Design	5,898	25,000	25,000	25,000	25,000	0	0.0%		164
17205-59188	Short-Term Interest	5,459	4,000	3,480	3,480	3,480	-520	-13.0%		165
17502-59187	Dump Truck/Loader	8,850	5,900	2,950	2,950	2,950	-2,950	-50.0%		166
17502-59189	Safety Complex Improvements	1,124	2,500	7,500	7,500	7,500	5,000	200.0%		167
17502-59190	Burgess Schematic	0	5,000	3,613	3,613	3,613	-1,387	NEW		168
17502-59193	Dump Truck	0	0	100,000	100,000	100,000	100,000	NEW		169
17502-59191	Burgess Elementary School	0	0	13,000	13,000	13,000	13,000	NEW		170
17502-59192	Pumper Truck	0	0	267,020	267,020	267,020	267,020	NEW		171
	Town Hall	0	0	424,463	424,463	424,463	378,263	818.8%		
	Total Expenses	28,979	46,200	424,463	424,463	424,463	378,263	818.8%		
	Debt Service Interest Total	28,979	46,200	424,463	424,463	424,463	378,263	818.8%		

Town of Sturbridge -- Budget FY11

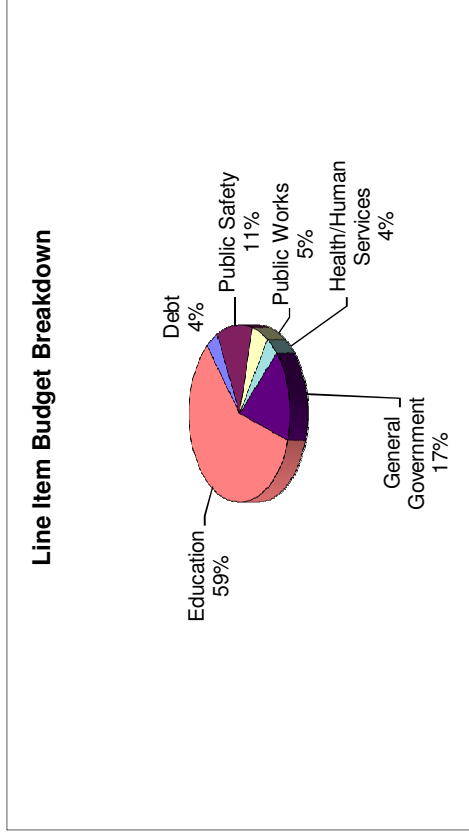
ACCOUNT NUMBER	DEPARTMENT	ACTUAL EXPENDED FY09	ACCEPTED BUDGET FY10	ADMINISTRATOR RECOMMEND FY11	SELECTMEN RECOMMEND FY11	FINCOM RECOMMEND FY11	VARIANCE FINCOM VS FY10 \$	%	ADOPTED TOWN MEETING	LINE NUMBER
19102-51700	Unclassified									
19102-51750	Group Insurance	944,219	1,020,000	1,197,000	1,197,000	1,197,000	177,000	17.4%		172
19102-51800	Unemployment	20,299	15,000	40,000	40,000	40,000	25,000	166.7%		173
19102-51950	Worcester Retirement System	536,406	584,172	686,110	686,110	686,110	101,938	17.4%		174
19102-52110	Medicare Tax	132,618	134,000	141,000	141,000	141,000	7,000	5.2%		175
19102-53030	Street Lights	51,938	55,000	55,000	55,000	55,000	0	0.0%		176
19102-53070	Legal Fees	5,687	10,000	15,000	15,000	15,000	5,000	50.0%		177
19102-53090	Tax Title	12,118	15,000	25,000	25,000	25,000	10,000	66.7%		178
19102-57410	Town Report	3,094	3,500	3,500	3,500	3,500	0	0.0%		179
19102-57800	Bonds, Notes, Certifications	250	300	300	300	300	0	0.0%		180
	Insurance Blanket	238,591	267,367	275,000	275,000	275,000	7,633	2.9%		181
	Reserve Fund	50,000	406,241	320,380	320,380	320,380	-85,861	-21.1%		182
	Total Expenses	1,995,220	2,510,580	2,758,290	2,758,290	2,758,290	247,710	9.9%		
	Total Unclassified	1,995,220	2,510,580	2,758,290	2,758,290	2,758,290	247,710	9.9%		

19152-52310	Central Purchasing									
19152-52315	Telephone	22,040	27,000	27,000	27,000	27,000	0	0.0%		183
19152-54800	Postage	21,000	21,000	21,000	21,000	21,000	0	0.0%		184
19152-52320	Gasoline	129,213	150,000	150,000	150,000	150,000	0	0.0%		185
19152-52325	Water/Sewer	4,909	6,000	6,000	6,000	6,000	0	0.0%		186
	Town Building Cleaning	29,695	30,587	37,000	37,000	37,000	6,413	21.0%		187
	Total Expenses	206,857	234,587	241,000	241,000	241,000	6,413	2.7%		
	Central Purchasing Total	206,857	234,587	241,000	241,000	241,000	6,413	2.7%		
	GRAND TOTAL	22,505,103	22,969,831	24,596,761	24,595,731	24,595,731	1,625,900	7.1%		

ACCOUNT NUMBER **DEPARTMENT** **ACTUAL EXPENDED FY09** **ACCEPTED BUDGET FY10** **ADMINISTRATOR RECOMMEND FY11** **SELECTMEN RECOMMEND FY11** **FINCOM RECOMMEND FY11** **VARIANCE FINCOM VS FY10 \$** **%** **ADOPTED TOWN MEETING** **LINE NUMBER**

BUDGET SUMMARY
(For illustration purposes only)

	General Government Salaries	4,237,003	4,491,746	4,522,748	4,521,718	4,521,718	29,972	0.7%	
	General Government Expenses	4,100,802	4,524,047	5,553,083	5,553,083	5,553,083	1,029,036	22.7%	
	Total General Government	8,337,805	9,015,793	10,075,831	10,074,801	10,074,801	1,059,008	11.7%	
	Total Burgess	8,268,366	8,241,612	8,667,850	8,667,850	8,667,850	426,238	5.2%	
	Total Tantasqua	5,898,932	5,712,426	5,853,080	5,853,080	5,853,080	140,654	2.5%	
	Grand Total	22,505,103	22,969,831	24,596,761	24,595,731	24,595,731	1,625,900	7.1%	
	General Government % of Total	37.0%	39.3%	41.0%	41.0%	41.0%			
	Burgess % of Total	36.7%	35.9%	35.2%	35.2%	35.2%			
	Tantasqua % of Total	26.2%	24.9%	23.8%	23.8%	23.8%			
	Total	100.0%	100.0%	100.0%	100.0%	100.0%			



**TOWN OF STURBRIDGE
WARRANT FOR
ANNUAL TOWN MEETING**
Tantasqua Regional High School
Monday, April 26, 2010
7:00 PM

**ARTICLE 1
TOWN REPORTS**

To hear the reports of the several Boards and Town Officials and any other Committee that may be ready; or take any action in relation thereto.

Sponsor: Board of Selectmen

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 6 – 0.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

<p><i>Summary – This article is the acceptance of all reports as included in the Annual Town Report. The Town Meeting usually defers the actual reading of the reports as they are provided in a printed format.</i></p>
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**ARTICLE 2
COMMUNITY PRESERVATION COMMITTEE REPORT**

To see if the Town will vote to hear and act on the report of the Community Preservation Committee on the Fiscal Year 2011 Community Preservation budget and to appropriate from the Community Preservation Fund a sum of money to meet the administrative expenses and all other necessary and proper expenses of the Community Preservation Committee for Fiscal Year 2011; and further to reserve for future appropriation amounts as recommended by the Community Preservation Committee; a sum of money for the acquisition, creation and preservation of open space excluding land for recreational use, a sum of money for acquisition and preservation of historic resources, and a sum of a money for the creation, preservation and support of community housing, or take any action in relation thereto.

Sponsor: Community Preservation Committee

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 6 – 0.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

Summary – The CPA Committee is required to submit a report to Town Meeting on the proposed use of CPA Funds. The CPA Committee Report is an appendix to this Finance Committee Report.

ARTICLE 3

COMMUNITY PRESERVATION - STURBRIDGE TRAILS COMMITTEE

To see if the Town will vote to appropriate from the Community Preservation Act funds the sum of THIRTY FOUR THOUSAND NINE HUNDRED THIRTY THREE AND 50/100 DOLLARS (\$34,933.50) for the purpose of funding the Sturbridge Trails Committee FY2011 funding request; or take any action in relation thereto.

Sponsor: Community Preservation Committee

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 7 – 0.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

Summary – The Community Preservation Act funds requested by the Trails Committee are to accomplish the following: Heins Farm trail marking; River Lands culvert replacement; Leadmine Mount Arbutus loop trail construction; and River Lands boundary marking.

ARTICLE 4

COMMUNITY PRESERVATION - ADMINISTRATION

To see if the Town will vote to appropriate from the Community Preservation Act funds the sum of FIFTEEN THOUSAND AND 00/100 DOLLARS (\$15,000.00) to be allocated for the purpose of operating and administrative expenses in FY 2011 for the Community Preservation Committee (CPC); or take any action in relation thereto.

Sponsor: Community Preservation Committee

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 7 – 0.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

Summary – These funds would be used to provide operating and administrative expenses for the Community Preservation Committee, including legal expenses, appraisal reports and general office supplies as well as other general administrative expenses.

ARTICLE 5

COMMUNITY PRESERVATION - STURBRIDGE TRAILS MASTER PLAN

To see if the Town will vote to raise and appropriate Community Preservation Act funds for the purpose of funding 94.6% of the cost of a Trails Master Plan, not to exceed FIFTY THOUSAND AND 00/100 DOLLARS (\$50,000.00); or take any action in relation thereto.

Sponsor: Community Preservation Committee

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 6 – 1.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

Summary – This article seeks the funds to hire a consultant to develop a comprehensive plan for constructing, marketing and maintaining the trail systems on Town properties.

ARTICLE 6

TOWN BUDGET

To see if the Town will vote to raise and appropriate a sum of money as may be necessary to pay the Town charges for the fiscal year beginning July 1, 2010 and vote to fix salary and compensation of all elected officials of the Town in accordance with the provisions of Massachusetts General Laws, Chapter 41, Section 108, effective July 1, 2010; or take any action in relation thereto.

Sponsor: Board of Selectmen

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 6 – 0.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0. (Except Police Department where vote was 4-0-1 abstention.)

Summary – This article is for the approval of the Town and School operating budgets for Fiscal Year 2011. The budgets are voted on separately and are categorized using the Uniform Massachusetts Accounting System (UMAS). Sturbridge votes appropriations by line item.

**ARTICLE 7
WATER DEPARTMENT**

To see if the Town will vote to raise, through the fixing and collection of just and equitable prices and rate set by the Board of Selectmen (acting as Water Commissioners), and appropriate the sum of SEVEN HUNDRED FIFTY FIVE THOUSAND SEVEN HUNDRED SIXTY FIVE AND 52/100 DOLLARS (\$755,765.52) for the expenses of the Water Department as follows:

Contract Operations	\$ 420,527.52
Electricity	\$ 92,294.00
Chemicals, Testing and Propane	\$ 7,700.00
DPW Director	\$ 10,434.00
Meter Maintenance	\$ 7,900.00
Billing Expense	\$ 4,900.00
Legal/Administrative Expense	\$ 10,000.00
Debt Service	\$ 128,210.00
Miscellaneous Equipment	\$ 14,800.00
Short-term Interest	\$ 50,000.00
Capital Replacement	\$ 9,000.00
 Total:	 \$ 755,765.52

Or take any action in relation thereto.

Sponsor: Board of Selectmen/DPW Director

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 6 – 0.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

Summary – This budget represents a decrease from the FY10 budget of \$33,357; a decrease of 4.2%. The acceptance of this article is not expected to affect the water

**ARTICLE 8
SEWER DEPARTMENT**

To see if the Town will vote to raise, through the fixing and collection of just and equitable prices and rate set by the Board of Selectmen (Acting as Sewer Commissioners), and appropriate the sum of ONE MILLION ONE HUNDRED NINETY FIVE THOUSAND NINE HUNDRED EIGHTY TWO AND 05/100 DOLLARS (\$1,195,982.05) for the expenses of the Sewer Department as follows:

Contract Operations	\$326,732.05
Electricity	\$233,500.00
Chemicals and Testing	\$48,554.00
DPW Director	\$10,433.00
Billing Expense	\$4,900.00
Legal/Administrative Expense	\$25,000.00
Debt Service	\$111,488.00
Southbridge Fees	\$150,000.00
Short-Term Interest	\$100,000.00
Liquid Sludge Handling	\$157,875.00
Miscellaneous Equipment	\$27,500.00
 Total:	 \$1,195,982.05

Or take any action in relation thereto.

Sponsor: Board of Selectmen/DPW Director

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 6 – 0.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

Summary - This budget is a decrease over the FY10 budget of \$17,993 or 1.5%. The acceptance of this article is not expected to affect the sewer rate.

**ARTICLE 9
SEWER PROJECT DEBT**

To see if the Town will vote to transfer TWO HUNDRED SIXTEEN THOUSAND THREE HUNDRED THIRTY ONE AND 00/100 DOLLARS (\$216,331.00) from the F/B Reserved For Phase II Betterment Account #28440-35825 to Phase II Debt Account #28440-59100, THREE HUNDRED FORTY NINE THOUSAND FIVE HUNDRED SIXTY THREE AND 00/100 DOLLARS (\$349,563.00) from the F/B Reserved for Phase III Betterment Account #28440-35826 to Phase III Debt Account #28440-59300; ONE HUNDRED THIRTEEN THOUSAND SEVEN HUNDRED THIRTEEN AND 00/100 DOLLARS (\$113,713.00) from F/B Reserved for Cedar Lake Betterment Account #28440-35827 to Cedar Lake Sewer Debt Account #28440-59200; ONE HUNDRED FIFTY FOUR THOUSAND FOUR HUNDRED SIXTY FOUR AND 00/100 DOLLARS (\$154,464.00) from F/B Reserved for Big Alum Betterment Account #28440-35823 to Big Alum Sewer Debt Account #28440-59220; SIXTY TWO THOUSAND TWO HUNDRED EIGHTY AND 00/100 DOLLARS (\$62,280.00) from F/B Reserved for Woodside/Westwood Betterment Account #28440-35829 to Woodside/Westwood Sewer Debt Account #28440-59230 for the purpose of paying the debt service due on these sewer projects for FY11, or take any action in relation thereto.

Sponsor: Finance Director

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 6 – 0.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

Summary – This warrant article appropriates the funds necessary to pay debt service on the several sewer projects the Town of Sturbridge has undertaken over the past decade. These debt service payments are repaid through betterment assessments from the property owners within the specific sewer projects and are not supported by either general property taxes or other sewer customers through the sewer rate. (Note: F/B means fund balance.)

ARTICLE 10
COMMUNITY PRESERVATION DEBT SERVICE

To see if the Town will vote to appropriate from the Community Preservation Fund – Reserved for Open Space, SIXTY EIGHT THOUSAND THREE HUNDRED SIXTY AND 00/100 DOLLARS (\$68,360.00) for the purpose of paying the debt service for the Heins Farm Acquisition; to appropriate from the Community Preservation Fund – Undesignated Fund Balance, ONE HUNDRED FIFTEEN THOUSAND EIGHT HUNDRED TWENTY FIVE AND 00/100 DOLLARS (\$115,825.00) for the purpose of paying the debt service for the OSV Land Acquisition; to appropriate from the Community Preservation Fund – Undesignated Fund Balance, ONE HUNDRED THIRTY THOUSAND TWO HUNDRED FIFTY AND 00/100 DOLLARS (\$130,250.00) for the purpose of paying the debt service for the Stallion Hill/Holland Road Land Acquisition; or take any action in relation thereto.

Sponsor: Finance Director and CPA Committee

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 6 – 0.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

<p><i>Summary – This article provides the appropriation to pay the costs (from the Community Preservation Fund) for previously approved debt issuances for the acquisition of open space known as the Heins Farm, OSV parcels and Stallion Hill/Holland Road parcels.</i></p>

ARTICLE 11
ZONING BYLAWS – ADOPTION OF EXPEDITED PERMITTING
(2/3 Vote Required)

To see if the Town will vote to adopt the following Expedited Permitting bylaw by adding Chapter Twenty-six to the Sturbridge Zoning Bylaws, as follows:

CHAPTER TWENTY SIX
Expedited Permitting MGL Ch 43D

In accordance with the provisions of Chapter 43D of Mass General Law as amended pursuant to Section 11 of Chapter 205 of the acts of 2006, the Town of Sturbridge has established an expedited permitting process on sites that have been designated as Priority Development Sites (PDS) in accordance with the statute. Review and development on these sites will be conducted in accordance with the provisions of the statute and with local regulations.

26.1. General.

The municipal point of contact for streamlined permitting under this regulation is the Sturbridge Town Planner. The Town Planner will assist in determining what permits are necessary for each project presented, and will review each application on behalf of the governing body to determine, within 20 days, whether the application is complete.

26.2. Review Periods

Priority development permit reviews and final decisions shall be completed within 180 days, subject to the opportunity for extension described herein. The time period shall begin the day after the issuance of the notice that the application materials are complete pursuant to clause (e) of G.L. c. 43D §4.

The governing body shall notify the applicant in writing within 20 business days from receipt of the completed form of additional information needed or requirements that it may have. The resubmission of the application or the submission of such additional information required by the governing body shall commence a new 30-day period for review of the additional information. If, at any time, an issuing authority determines that a permit or other predevelopment review is required which it did not previously identify, it shall immediately notify the applicant by certified mail and shall where public notice and comment or hearings are not required complete action on the application filed for the previously unidentified permit within 30 days of receipt of the completed application or not later than the latest required decision date for a pending permit, whichever is later. Where public notice and comment or hearing are required for the previously unidentified permit, the required action date shall be not later than 30 days from the later of the close of the hearing or comment period, which shall be scheduled to commence as quickly as publication allows. The failure of the governing body to notify an applicant of the requirement of a public hearing or comment period shall not constitute a waiver of the requirement.

The 180 day time period may be waived or extended for good cause upon written request of the applicant with the consent of the governing body or upon written request of the issuing authority with the consent of the applicant. The 180-day period may be extended for up to 30 days by the governing body in the event an additional permit or other predevelopment review is required in accordance with subsection (c) of G.L. c. 43D §5, if the requirement for the previously unidentified permit or review has been determined no less than 150 days after the issuance of the notice of completeness. The 180 day time period shall be extended when the issuing authority determines either: (1) that action by another federal, state or municipal government agency is required before the issuing authority may act; (2) that judicial proceedings affect the ability of the issuing authority or applicant to proceed with the application; or (3) that enforcement proceedings that could result in revocation of an existing permit for that facility or activity and denial of the application have been commenced. In those circumstances, the issuing authority shall provide written notification to the secretary. When the reason for the extension is no longer applicable, the issuing authority shall immediately notify the applicant, and shall

complete its decision within the time period specified in this section, beginning the day after the notice is issued.

An issuing authority may not use lack of time for review as a basis for denial of a permit if the applicant has provided a complete application and met all other obligations in accordance with this chapter.

26.3. Project Review

Projects submitted in accordance with this regulation shall complete a Priority Development Site – Streamlined Permit Application and shall also comply with the submission requirements for each permit determined necessary by the Town Planner, as established through bylaws, laws and regulations. However, a Community Fiscal Impact Assessment, Stormwater Management Plan, and a Traffic Study will be required in all cases.

Pre-filing and Issue Reviews: The applicant is encouraged to request a pre-filing review of the application to assist in formulation of a complete application. The applicant may also request reviews at any time with specific departments to aid in resolution of any issues with the application. Said reviews shall be requested through the Town Planner. Said reviews are not intended to be “Advisory or Technical Reviews” as referenced in the statute. Each project shall undergo the permitting processes as identified by the Town Planner and/or prescribed by law or local regulation. Every effort shall be made to conduct joint permit hearings

26.4. Fees

The applicant shall submit fees for each permit that has been determined necessary by the Town Planner, as already established by existing bylaws, laws and regulations.

26.5. Automatic Grant of Approval

Failure by any issuing authority to take final action on a permit or approval within the 180-day period or extended time, if applicable, shall be considered a grant of the relief requested of that authority. In that event, within 14 days after the date of expiration of the time period, the applicant shall file an affidavit with the city or town clerk, attaching the application, setting forth the facts giving rise to the grant and stating that notice of the grant has been mailed, by certified mail, to all parties to the proceedings and all persons entitled to notice of hearing in connection with the application. The grant shall not occur where: (1) the governing body has made a timely determination that the application is not complete in accordance with its requirements and notified the applicant as set forth herein and the applicant has not made a timely response to complete the application; (2) the governing body has determined that the final application contained false or misleading information; or (3) the governing body has determined that substantial changes to the project affect the information required to process the permit application have occurred since the filing of the application.

26.6. Consolidated and streamlined appeals.

Appeals of issuing authority decisions or automatic grants of approval must be filed in accordance with G.L. c. 43D §10, within 20 days of the last permit issued or within 20 days of the 180 day expiration, whichever is later. All appeals must be consolidated and filed within the Division of Administrative Law Appeals (DALA) within 20 days. The consolidated appeal does not apply to wetlands. DALA shall render appeals decisions within 90 days and aggrieved parties may further appeal to the Superior Court within 20 days of the DALA decision.

26.7. Transfers, renewals, permit modification requests, expiration

Permits shall not transfer automatically to successors in title, unless the permit expressly allows the transfer without the approval of the issuing authority. Issuing authorities having substantive jurisdiction over permit issuance may develop procedures for simplified permit renewals and annual reporting requirements. If the procedures are not developed, renewals of permits shall be governed by the same procedures and timelines as specified in conjunction with this chapter. Issuing authorities shall make reasonable effort to review permit modification requests within as short a period as is feasible to maintain the integrity of the expedited permitting process. An issuing authority shall inform an applicant within 20 business days of receipt of a request whether the modification is approved, denied, determined to be substantial or additional information is required by the issuing authority in order to issue a decision. If additional information is required, the issuing authority shall inform an applicant within 20 business days after receipt of the required additional information whether the modification is approved or denied or that additional information is still required by the issuing authority in order to render a decision. In cases in which the issuing authority determines that a requested modification is substantial, the original review period for permit categories as set forth in section 5 shall apply. Permits issued pursuant to this chapter shall expire 5 years from the date of the expiration of the applicable appeal period unless exercised sooner. Where permits cover multiple buildings, commencement and continuation of construction of 1 building shall preserve the permit validity. Changes in the law subsequent to the issuance of permits based upon the priority proposal shall not invalidate the permits or review certificates. Nothing in this section shall limit the effectiveness of G.L. c.40A §6.

Sponsor: Planning Board

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 7 – 0.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

Summary: This article incorporates the language of MGL Ch. 43D into the Town of Sturbridge's Zoning Bylaws as Chapter 26. The bylaw will streamline the approval process of proposed developments by having the entire process completed within 180 days.

ARTICLE 12

BYLAWS – RENUMBERING OF CHAPTER ONE

To see if the Town will vote to re-number the general bylaws in Chapter One of the General Bylaws by numbering the Sturbridge Lakes Advisory Committee section, adopted under Article 74 from the 2009 Special Town Meeting, from the current section 1.90 to section 1.95, with Purpose as 1.96 and Membership as 1.97; or act on anything relative thereto.

Sponsor: Town Administrator

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 6 – 0.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

Summary – This housekeeping article restructures Chapter One of the Town's General Bylaws.

ARTICLE 13

REVOLVING FUNDS

To see if the Town will vote to re-establish the following Revolving Funds as provided for in Massachusetts General Laws, Chapter 44, Section 53E½:

<u>Revolving Fund</u>	<u>Purpose</u>	<u>Funds to be Deposited From</u>	<u>Authorized to Expend Funds</u>	<u>Maximum Expenditure</u>
Recreation	Tennis league, volleyball league, Concerts on the Common, Summer Recreation Program, teen recreation	Program fees, donations, gifts, private sponsorship, facilities fees	Recreation Committee	\$20,000.00

programs and
Table Tennis Club

HazMat Cleanup	To address hazardous materials spills and provide the Fire Department the means to bill insurance companies and refurbish supplies used in HazMat spills	Insurance proceeds and other proceeds received by the HazMat Team for services	Fire Chief	\$10,000.00
Board of Health	Payment for staff required to service large events such as festivals and fairs, initial restaurant consultations and restaurant inspections beyond two per year and public health emergencies.	Temporary permits and licenses, fines levied by the BOH and fees for initial restaurant consultations and excess food service inspections up to \$7,000.	Board of Health	\$10,000.00
Senior Center	Payment to instructors, presenters, service providers, supplies for special programs and repairs	Program fees, private sponsorship, donations and participation fees	Council on Aging	\$10,000.00
Planning Department	GIS support services	Mapping services	Town Planner	\$10,000.00
Public Lands	Development and implementation of forestry management plans, trail development & maintenance, signage, trail maps,	Forestry management and donations.	Conservation Commission	\$20,000.00

construction of foot bridges, purchase of supplies and development of access for public use, educational purposes and general maintenance of open space parcels owned by the Town.

Sturbridge Tourist Association	All and any costs associated with planning, promoting or implementing Sturbridge tourist related events; a portion of the operating costs associated with the Tourist Information Center.	Revenue generated through tourist events and promotions; program fees and donations.	Sturbridge Tourist Association	\$20,000.00
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Or take any action in relation thereto.

Sponsor: Finance Director

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 7 – 0.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

Summary – This article re-establishes and provides spending authority for the Town’s Revolving Funds. The annual accounting and balance of the revolving funds is included as an appendix to the Finance Committee’s Report.

ARTICLE 14
STURBRIDGE TOURIST ASSOCIATION

To see if the Town will vote to transfer from the Hotel/Motel Special Account to the Sturbridge Tourist Association Account sum of EIGHTY THOUSAND SEVEN HUNDRED SEVENTYAND 00/100 DOLLARS (\$80,770.00) for the following items:

Administration (telephone, postage, internet)	\$	2,000.00
Advertising, Printing & Production	\$	30,000.00
Special Events	\$	20,000.00
Marketing	\$	17,500.00
General Grounds/Maintenance	\$	5,000.00
Community Support	\$	6,270.00
Total	\$	80,770.00

Or take any action in relation thereto.

Sponsor: Sturbridge Tourist Association

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 4 – 1 – 1.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

Recommendation to be provided at Town Meeting.

Summary – This budget is for marketing the community for tourism. The revenues come from a 6% hotel/motel tax, which is split with 67.5% going to the General Fund, 16.25% used for funding STA and 16.25% used for the Betterment Committee.

ARTICLE 15
BETTERMENT COMMITTEE

To see if the Town will vote to transfer and appropriate from the Hotel/Motel Special Account to the Betterment Account the sum of EIGHTY THOUSAND SEVEN HUNDRED SEVENTY AND 00/100 DOLLARS (\$80,770.00) for the following items:

Flower Barrels	\$	2,100.00
Landscaping at Senior Center	\$	500.00
Landscaping at Library		2,500.00
Tree Maintenance		6,800.00
Town Common Tree Maintenance		3,500.00

Tree Planting	1,500.00
Street Landscaping	750.00
Public Restroom Maintenance	6,890.00
Scientific Gas Detection Meters	4,200.00
Automated Live Scan Fingerprint System	15,000.00
Special Event Overtime	10,000.00
Recreation Water Treatment	1,700.00
Replace Basketball Hoops	376.00
Replace Ping Pong Tables	605.00
Air Hockey Table	111.00
Beach Sand	4,650.00
Summer Concert Series	3,000.00
Replace Holiday Tree Lights	1,788.00
Environmental Permitting – Grand Trunk Trail – DCR Grant	6,000.00
Environmental Permitting – Grand Trunk Trail – Federal TEA Grant	8,200.00
Trail Tools	600.00
	\$ 80,770.00

Or take any action in relation thereto.

Sponsor: Betterment Committee

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 5 – 0 – 1.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

Summary – The revenues come from a 6% hotel/motel tax, which is split with 67.5% going to the General Fund, 16.25% used for funding the Sturbridge Tourist Association and 16.25% used for the Betterment Committee. The Betterment Committee uses the tax revenues for public safety, recreation and beautification of the community.

ARTICLE 16
CAPITAL IMPROVEMENT PLAN

To see if the Town will vote to transfer from free cash and appropriate ONE HUNDRED EIGHTEEN THOUSAND FIVE HUNDRED TWO AND 00/100 DOLLARS (\$118,502.00) to the Capital Improvement Account for the purpose of funding various items from the capital improvement plan to be undertaken for the Fiscal Year beginning July 1, 2010:

Computer Replacements	\$ 9,000.00
Public Safety Copier	\$ 9,000.00
Police Computers	\$ 1,500.00
Library Carpet Tiles – Adult area	\$ 20,206.00
Council on Aging Copier	\$ 5,000.00
Council on Aging - Light weight tables	\$ 1,700.00
Board of Health – Crown Victoria expense	\$ 1,000.00
Board of Assessors – Pickup truck expense	\$ 1,000.00
DPW Small 4 X 4 Pickup Truck	\$ 20,000.00
Police Firearms	\$ 8,000.00
Police Cruiser	\$ 37,000.00
Fire Scott Air Cylinders	\$ 5,096.00
	\$ 118,502.00

or take any action in relation thereto.

Sponsor: Capital Planning Committee

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 6 – 0 – 1.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

Summary – This budget provides for the highest rated capital needs for the Town. The Town uses a ten-factor rating system where each capital request is rated between 0 and 100. The ten factors are public safety and health, infrastructure needs, quantity of use, efficiency of services, legal requirements, public support, personnel impacts, service impacts, budgetary constraints, and administrative needs.

ARTICLE 17
GENERAL BYLAW – STA MEMBERSHIP

To see if the Town will amend Chapter One, Section 1.92 Creation and Establishment to delete the sentence “One (1) member from Old Sturbridge Village, as designated by OSV, for a term of three (3) years.” And substitute the following in its place “One (1) member from Old Sturbridge Village, as designated by OSV or one (1) member who is a registered voter of the Town of Sturbridge, for a term of three (3) years.”

Sponsor: Sturbridge Tourist Association

RECOMMENDATION OF THE FINANCE COMMITTEE:

To amend the article to remove the words “registered voter” and replace them with the word “resident”, and otherwise approve the article as written. Voted 5 – 0 – 1.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

Summary – This article revises the composition of the Sturbridge Tourist Association as approved by Article 29 of the 2009 Annual Town Meeting. It allows the Town to appoint a member in the event Old Sturbridge Village chooses not to designate an appointee.

ARTICLE 18
EMINENT DOMAIN TAKING – CEDAR LAKE DRIVE

To see if the Town will move to take the unknown parcel listed as Lot 18, running next to and under the section of Cedar Lake Drive next to Burgess Elementary School, by eminent domain to clear up any discrepancy in the deeds for the School project; or take any other action relative thereto.

Sponsor: Board of Selectmen

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 7 – 0.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

Summary – The article will allow the Town to take a portion of property whose ownership cannot be determined to ensure all of the property involved with the Burgess Elementary construction project is under the Town’s ownership.

**ARTICLE 19
RESCIND GENERAL BYLAW AMENDMENT**

To see if the Town will vote to rescind the vote taken at the Annual Town Meeting held on April 27, 2009 in Article 37 – GENERAL BYLAW AMENDMENT - TOWN MEETING, in Section 1.01 to change the date of the Annual Meeting to the first Monday in June and revert back to “The Annual Town Meeting for the transaction of business shall be held on the Last Monday of April.”

And further, to rescind the votes to change Section 1.07, sub-sections (e) and (f), changing the deadlines that would be impacted by the change of the date of Town Meeting; or take any other action relative thereto.

Sponsor: Petition

RECOMMENDATION OF THE FINANCE COMMITTEE:

That no action be taken on this article. Voted 7 – 0.

The Finance Committee recommends no action be taken on this article. Along with the Town’s administration and Board of Selectmen, one of the major issues we face in preparing a balanced budget for the Townspeople is the lack of accurate State aid figures. Since State aid is treated as revenue in the budget preparation, we are forced to make assumptions that underestimate revenues. As a result, we are forced to make choices that prevent the Town from offering new services or improving those we already offer. By moving the meeting date to June, the Town will have the opportunity to use more accurate revenue figures provided by the State.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That no action be taken on the article. Voted 5 – 0.

Summary – Submitted by petition, this article seeks to restore the Annual Town Meeting date in April from one in June as voted by the Town Meeting body last year.

**ARTICLE 20
RESCIND CHARTER CHANGE VOTE**

To see if the Town will vote to rescind the vote of the Annual Town Meeting held on April 27, 2009 in Article 36 – CHARTER CHANGE – DATE OF TOWN MEETING and keep the date as “...the last Monday in April”; or take any action in relation thereto.

Sponsor: Petition

RECOMMENDATION OF THE FINANCE COMMITTEE:

That no action be taken on this article. Voted 7 – 0.

Please see the rationale provided by the Finance Committee for taking no action on Article 19, which applies to this article as well.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That no action be taken on the article. Voted 5 – 0.

**ARTICLE 21
AMBULANCE STABILIZATION FUND
(2/3 Vote Required)**

To see if the Town will vote to raise and appropriate TWENTY THOUSAND AND 00/100 DOLLARS (\$20,000.00) to the Ambulance Stabilization Fund for the purpose of reserving funds for the future purchase of an ambulance; or take any action in relation thereto.

Sponsor: Fire Chief and Finance Director

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 7 – 0.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 4 – 0.

Summary – Each year, the Town sets aside \$20,000 from ambulance collections to assist the Town in replacing its ambulances on a seven year schedule. These funds will be set aside until a new ambulance is purchased. The current balance in this account is \$88,258.22.

ARTICLE 22
ZONING MAP AMENDMENT
(2/3 Vote Required)

To see if the Town will vote to amend the Zoning Map to change the zoning district designation for a certain parcel of land, located on the southerly side of U.S. Route 20, a.k.a. Main Street, being shown as “Lot 1” on a “Plan of Land in Sturbridge, Massachusetts Surveyed for U.S. Filter Wastewater Group, Inc. (Owners)” which is dated March 17, 1999 and recorded with Worcester District Registry of Deeds, Plan Book 766, Plan 82, from its present designation as GENERAL INDUSTRIAL (GI), as same is defined in the Zoning By-Laws of the Town of Sturbridge, to COMMERCIAL TOURIST (CT); or take any action in relation thereto.

Sponsor: Petition

RECOMMENDATION OF THE FINANCE COMMITTEE:

That no action be taken on this article. Voted 4 – 1.

This article was submitted by petition at the very end of our budget and warrant review process. In addition, there were no details provided for the article other than its actual wording. As a result, the Finance Committee has recommended you take no action since we have not been provided feedback by the petitioners, the Planning Board, the interim Town Administrator nor the Board of Selectmen.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

Recommendation to be provided at Town Meeting.

Summary – This article seeks to re-zone property located at the corner of Route 20 and Holland Road from General Industrial to Commercial Tourist.

**TOWN OF STURBRIDGE
WARRANT FOR
SPECIAL TOWN MEETING**
Tantasqua Regional High School
Monday, April 26, 2010
7:00 PM

**ARTICLE I
UNCLASSIFIED BUDGET ADJUSTMENTS**

To see if the Town will vote to transfer and appropriate from Free Cash for the following line items and amounts:

<u>Account #</u>	<u>Department</u>	<u>Line Item</u>	<u>Amount</u>
19102-51950	Unclassified	Medicare Tax	\$ 5,500.00
19102-51750	Unclassified	Unemployment Tax	\$ 5,000.00
19102-51700	Unclassified	Group Insurance	\$ 70,000.00
19102-51190	Unclassified	Sick Leave Buyback	\$ 2,500.00

or act on anything relative thereto.

Sponsor: Finance Director

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 6 – 0.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

<p><i>Summary – The article uses free cash to fund unanticipated shortfalls in the indicated line items. The unallocated fund balance is currently \$488,443. If this article passes, the new balance would be \$405,433.</i></p>

**ARTICLE J
WASTEWATER MANAGEMENT ALTERNATIVES
STUDY – ROUTE 15**

To see if the Town will vote to transfer TWENTY-FIVE THOUSAND DOLLARS AND 00/100 (\$25,000.00) from the Sewer Fund Balance for Construction and Repair #28440-35800 for the purpose of conducting an engineering study of wastewater management alternatives on Route 15; or act on anything relative thereto.

Sponsor: Board of Selectmen

RECOMMENDATION OF THE FINANCE COMMITTEE:

To see if the Town will vote to transfer up to TWENTY-FIVE THOUSAND DOLLARS AND 00/100 (\$25,000.00) from the Sewer Fund Balance for Construction and Repair #28440-35800 for the purpose of conducting an engineering study of the following wastewater management alternatives on Route 15:

- a) Centralized Treatment and Disposal: Sewer extension to project area with wastewater treatment and disposal at the Sturbridge wastewater treatment facility (WWTF)*

- b) Centralized Treatment and Satellite Disposal: Sewer extension to project area with treatment at the Sturbridge WWTF and disposal of treated effluent within the project area*

- c) Satellite Treatment and Disposal: Satellite wastewater treatment facility and groundwater disposal, both in the project area*

- d) Individual On-Site Treatment and Disposal: Continued reliance on individual on-site wastewater treatment and disposal systems;*

or act on anything relative thereto. Voted 6 – 0.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

Summary – The article seeks \$25,000.00 to fund a study of wastewater treatment alternatives for properties along Route 15 by the Town’s engineering firm, Tighe & Bond. The alternatives provided to the Finance Committee by the Board of Selectmen are:

- 1) to expand the sewer service area, construct a sewer line down Route 15 and treat the sewage at our existing wastewater treatment facility (WWTF) with the abutters paying for the costs through betterment and privilege fees;*

- 2) to expand the sewer service area, construct a sewer line down Route 15, treat the sewage at our existing WWTF and return the treated water to the Route 15 service area for discharge with the abutters paying for the costs through betterment and privilege fees;*

- 3) to create a municipally operated satellite WWTF on private land, Town-owned land or the median between Route 15 and I-84, with the sewer rate payers absorbing the costs;*

- 4) to let the individual property owners implement their own private disposal systems.*

ARTICLE K
UNPAID BILLS OF A PREVIOUS YEAR
(9/10 Vote Required)

To see if the Town will vote to transfer and appropriate from Free Cash the sum of TWO HUNDRED AND FIFTY DOLLARS AND 81/100 (\$250.81) for the purpose of paying unpaid bills of previous fiscal years as follows:

Baystate Mary Lane \$250.81

or act on anything relative thereto.

Sponsor: Finance Director

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 6 – 0 – 1.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

Summary – The article authorizes use free cash to pay for a bill incurred during FY 2009 for services rendered to Fire Department personnel.

ARTICLE L
ROUTE 131 SEWER CONSTRUCTION

To see if the Town will vote to transfer ONE HUNDRED AND FIFTY-TWO THOUSAND THREE HUNDRED AND TWENTY DOLLARS AND 06/100 (\$152,320.06) from the Sewer Fund Balance for Construction and Repair Account #28440-35800 to the Route 131 Sewer Construction Account #31620 for the purpose of funding costs associated with the Route 131 Sewer Construction Project; or act on anything relative thereto.

Sponsor: Finance Director

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 7 – 0.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

Summary – The article transfers funds to the pay for the engineering costs related to the sewer project on Route 131.

ARTICLE M
ENGINEERING STUDY – WELL #1

To see if the Town will vote to transfer THIRTY THOUSAND DOLLARS AND 00/100 (\$30,000.00) from the Water Fund Balance for Construction and Repair #29450-35800 for the purpose of funding additional costs of conducting an engineering study for Well #1; or act on anything relative thereto.

Sponsor: Director of Public Works

RECOMMENDATION OF THE FINANCE COMMITTEE:

That the Town vote to approve the article as written. Voted 7 – 0.

RECOMMENDATION OF THE BOARD OF SELECTMEN:

That the Town vote to approve the article as written. Voted 5 – 0.

<p><i>Summary – The article transfers \$30,000 to pay for the cost/benefit analysis of the various alternatives related to the prevention of surface water intrusion into Well #1.</i></p>
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**APPENDIX A
ANNUAL ACCOUNTING OF REVOLVING FUNDS**

**RECREATION REVOLVING FUND
07/1/08 - 06/30/09**

Starting Balance:		\$18,216.50
<u>Receipts:</u>		
Program Fees	<u>\$22,799.40</u>	
Total Receipts:		\$22,799.40
<u>Expenditures:</u>		
Program Expenses	<u>(20,606.53)</u>	
Total Expenditures:		<u>(20,606.53)</u>
Ending Balance:		<u><u>\$20,409.37</u></u>

**PLANNING DEPARTMENT REVOLVING FUND
07/01/08 - 06/30/09**

Starting Balance:		\$680.00
<u>Receipts:</u>		
Program Fees	<u>\$40.00</u>	
Total Receipts:		\$40.00
<u>Expenditures:</u>		
Program Expenses		
Total Expenditures:		<u>-</u>
Ending Balance:		<u><u>\$720.00</u></u>

ANNUAL ACCOUNTING OF REVOLVING FUNDS

FIRE DEPARTMENT HAZMAT REVOLVING FUND

07/1/08 - 06/30/09

Starting Balance:		\$2,291.98
Receipts:		
Fees For Services	<u>\$770.00</u>	
Total Receipts:		\$770.00
Expenditures:		
HazMat Supplies, Etc.	<u>\$0.00</u>	
Total Expenditures:		<u>\$0.00</u>
Ending Balance:		<u><u>\$3,061.98</u></u>

CONSERVATION COMMISSION REVOLVING FUND

07/1/08 - 06/30/09

Starting Balance:		\$0.00
Receipts:		
Fees For Services	<u>\$0.00</u>	
Total Receipts:		\$0.00
Expenditures:		
HazMat Supplies, Etc.	<u>\$0.00</u>	
Total Expenditures:		<u>\$0.00</u>
Ending Balance:		<u><u>\$0.00</u></u>

ANNUAL ACCOUNTING OF REVOLVING FUNDS

SENIOR CENTER REVOLVING FUND

07/1/08 - 06/30/09

Starting Balance:		\$4,476.96
<u>Receipts:</u>		
Program Fees & Donations	<u>\$7,171.00</u>	
Total Receipts:		\$7,171.00
<u>Expenditures:</u>		
Special Programs	<u>(\$8,107.61)</u>	
Total Expenditures:		(\$8,107.61)
Ending Balance:		<u><u>\$3,540.35</u></u>

JOSHUA HYDE LIBRARY REVOLVING FUND

07/1/08 - 06/30/09

Starting Balance:		\$0.00
<u>Receipts:</u>		
Fees From Non-Resident Users	<u>\$0.00</u>	
Total Receipts:		\$0.00
<u>Expenditures:</u>		
Library Materials	<u>\$0.00</u>	
Total Expenditures:		\$0.00
Ending Balance:		<u><u>\$0.00</u></u>

ANNUAL ACCOUNTING OF REVOLVING FUNDS

BOARD OF HEALTH REVOLVING FUND

07/1/08 - 06/30/09

Starting Balance:		\$0.00
<u>Receipts:</u>		
Program Fees & Donations	<u>\$7,565.00</u>	
Total Receipts:		\$7,565.00
<u>Expenditures:</u>		
Special Programs	<u>(\$740.21)</u>	
Total Expenditures:		(\$740.21)
Ending Balance:		<u><u>\$6,824.79</u></u>

APPENDIX B

**COMMUNITY PRESERVATION COMMITTEE REPORT
TO THE FINANCE COMMITTEE 2011 ANNUAL TOWN MEETING**

The Community Preservation Committee looks forward to presenting three proposal(s) to the voters at the 2011 Annual Town Meeting.

ADMINISTRATION PROPOSAL-ANNUAL TOWN MEETING APRIL 26, 2010:

To see if the Town will vote to appropriate, from CPA general funds, the sum of \$15,000 to be allocated for the use of operating and administrative expenses of the Community Preservation Committee (CPC), or take any action thereto.

RECREATION PROPOSAL - ANNUAL TOWN MEETING APRIL 26, 2010:

To see if the Town will vote to raise and appropriate CPA dollars to fund 94.6% of the cost of a Trails Master Plan, not to exceed \$50,000.00 of CPA funds.

RECREATION PROPOSAL – ANNUAL TOWN MEETING APRIL 26, 2010:

To see if the Town will vote to raise and appropriate CPA funds of \$34,933.50 for the purpose of funding Sturbridge Trails Committee FY2011 funding request.

CPA Revenue for FY09 and FY10

FY09

State Revenue from FY09	\$327,012.00
FY09 Surcharge	\$342,451.60
Interest Earned to Date	<u>\$ 35,085.39</u>
Total FY09 Revenues	\$704,548.99

FY10

Anticipated State Revenue from FY10	\$199,860.00
Anticipated FY10 Surcharge	<u>\$339,321.78</u>
Total Anticipated FY10 Revenues	\$539,181.78

	Undesignated Fund Balance	Open Space	Historic Resources	Community Housing	Total All Funds
Heins Debt		-70,360.00			-70,360.00
OSV Debt	-119,225.00				-119,225.00
Stallion Hill/Holland Debt	-95,000.00				-95,000.00
Town Hall Renovation Debt			-86,000.00		-86,000.00
Town Hall Slate Roof	-107,782.80				-107,782.80

Respectfully Submitted, Penny Dumas, Chair

APPENDIX C						
LONG TERM DEBT						
LONG TERM DEBT - GENERAL OBLIGATION BONDS						
PRINCIPAL REPAYMENT BY ISSUE						
TOWN OF STURBRIDGE						
FISCAL YEAR	PHASE II SEWER	WWTP FACILITIES UPGRADE	WATER TOWER REPLACEMENT	NEW BOSTON ROAD WATERLINE	MCGREGORY ROAD WATERLINE	RT. 20 WATERLINE
2006	10,000	30,000	35,000	20,000	15,000	15,000
2007	10,000	30,000	35,000	20,000	15,000	15,000
2008	10,000	30,000	35,000	20,000	15,000	15,000
2009	10,000	25,000	35,000	20,000	15,000	15,000
2010	10,000	25,000	30,000	20,000	15,000	15,000
2011	10,000	25,000	30,000	20,000	15,000	15,000
2012	10,000	25,000	30,000	20,000	15,000	15,000
2013	10,000	25,000	30,000	20,000	15,000	15,000
2014	10,000	25,000	30,000	20,000	15,000	15,000
2015	10,000	25,000	30,000	20,000	15,000	10,000
2016	10,000	25,000	30,000	20,000	15,000	10,000
2017	10,000	25,000	30,000	15,000	10,000	10,000
2018	10,000	25,000	30,000	15,000	10,000	10,000
	90,000	225,000	270,000	170,000	125,000	115,000

LONG TERM DEBT - GENERAL OBLIGATION BONDS							
PRINCIPAL REPAYMENT BY ISSUE							
TOWN OF STURBRIDGE							
FISCAL YEAR	LAND ACQUISITION - OSV	LAND ACQUISITION - HEINS FARM	PUBLIC SAFETY COMPLEX IMPROVEMENTS	ROUTE 131 SIDEWALK	WOODSIDE CIRCLE SEWER PROJECT	TOWN HALL/CENTER OFFICE RENOVATION	CPA LAND STALLION/HOLLAND ROAD
2006							
2007	68,000	40,000	59,000	38,000			
2008	68,000	40,000	59,000	38,000			
2009	68,000	40,000	59,000	38,000	28,900		
2010	68,000	40,000	59,000	38,000	28,900		
2011	68,000	40,000	59,000	38,000	28,900	260,300	100,000
2012	70,000	40,000			28,900	255,000	100,000
2013	70,000	40,000			28,900	255,000	100,000
2014	70,000	40,000			28,900	250,000	100,000
2015	70,000	40,000			28,900	250,000	100,000
2016	70,000	40,000			28,900	250,000	100,000
2017	70,000	40,000			28,900	250,000	100,000
2018	70,000	40,000			28,900	250,000	
2019	70,000	40,000			28,900	250,000	
2020	70,000	40,000			28,900	250,000	
2021	70,000	40,000			28,900	250,000	
2022	70,000	40,000			28,900	250,000	
2023	60,000	40,000			28,900	250,000	
2024	60,000	40,000			28,900	245,000	
2025	60,000	40,000			28,900	245,000	
2026	60,000	40,000			28,900	245,000	
2027					28,900	245,000	
2028					28,900	245,000	
2029					28,900	245,000	
2030					28,900	195,000	
2031					28,900		
2032					28,900		
2033					28,900		
2034					28,900		
2035					28,900		
2036					28,900		
2037					28,900		
2038					28,900		
	1,146,000	680,000	118,000	76,000	838,100	4,935,300	700,000

LONG TERM DEBT - GENERAL OBLIGATION BONDS						
INTEREST REPAYMENT BY ISSUE						
TOWN OF STURBRIDGE						
FISCAL YEAR	PHASE II SEWER	WWTP FACILITIES UPGRADE	WATER TOWER REPLACEMENT	NEW BOSTON ROAD WATERLINE	MCGREGORY ROAD WATERLINE	RT. 20 WATERLINE
2006	5,873	15,220	18,376	11,245	8,309	7,809
2007	5,445	13,938	16,880	10,390	7,668	7,168
2008	5,013	12,640	15,366	9,525	7,019	6,519
2009	4,575	11,438	13,835	8,650	6,363	5,863
2010	4,128	10,319	12,383	7,755	5,691	5,191
2011	3,670	9,175	11,010	6,840	5,005	4,505
2012	3,205	8,013	9,615	5,910	4,308	3,808
2013	2,730	6,825	8,190	4,960	3,595	3,095
2014	2,245	5,613	6,735	3,990	2,868	2,368
2015	1,750	4,375	5,250	3,000	2,125	1,750
2016	1,250	3,125	3,750	2,000	1,375	1,250
2017	750	1,875	2,250	1,125	750	750
2018	250	625	750	375	250	250

LONG TERM DEBT - GENERAL OBLIGATION BONDS							
INTEREST REPAYMENT BY ISSUE							
TOWN OF STURBRIDGE							
FISCAL YEAR	PHASE III SEWER PROJECT	SOUTHBRIDGE SEWER CONNECTION	PHASE II SEWER	SYSTEM IMPROVEMENTS	BIG ALUM SEWER PROJECT	DUMP TRUCK/LOADER	DUMP TRUCK
2006	163,813	36,875	13,638	4,675	101,848.16		
2007	155,588	35,125	12,763	3,975	98,859.37		
2008	147,163	33,313	11,856	3,250	95,870.58		
2009	138,250	31,375	10,888	2,475	92,881.79		
2010	129,050	29,375	9,888	1,675	89,893.00		
2011	119,563	27,312	8,963	850	86,904.21	3,480	3,613
2012	109,788	25,188	8,113	213	83,915.42	688	1,663
2013	99,950	23,000	7,238		80,926.63		975
2014	90,050	20,750	6,338		77,937.84		300
2015	79,875	18,438	5,531		74,949.05		
2016	69,425	16,063	4,819		71,960.26		
2017	58,975	13,688	4,106		68,971.47		
2018	48,375	11,250	3,375		65,982.68		
2019	37,625	8,750	2,625		62,993.89		
2020	26,875	6,250	1,875		60,005.10		
2021	16,125	3,750	1,125		57,016.31		
2022	5,375	1,250	375		54,027.52		
2023					51,038.73		
2024					48,049.94		
2025					45,061.15		
2026					42,072.36		
2027					39,083.57		
2028					36,094.78		
2029					33,105.99		
2030					30,117.20		
2031					27,128.41		
2032					24,139.62		
2033					21,150.83		
2034					18,162.04		
2035					15,173.25		
2036					12,185.31		
2037					10,662.00		
2038					9,138.70		
2039					7,615.39		
2040					6,092.09		
2041					4,568.78		
2042					3,045.48		
2043					1,522.17		

LONG TERM DEBT - GENERAL OBLIGATION BONDS							
INTEREST REPAYMENT BY ISSUE							
TOWN OF STURBRIDGE							
FISCAL YEAR	LAND ACQUISITION - OSV	LAND ACQUISITION - HEINS FARM	PUBLIC SAFETY COMPLEX IMPROVEMENTS	ROUTE 131 SIDEWALK	WOODSIDE CIRCLE SEWER PROJECT	TOWN HALL/CENTER OFFICE RENOVATION	CPA LAND STALLION/HOLLAND ROAD
2006							
2007	61,425	36,360	14,750	9,500			
2008	58,025	34,360	11,800	7,600			
2009	54,625	32,360	8,850	5,700	35,764		
2010	51,225	30,360	5,900	3,800	34,572		
2011	47,825	28,360	2,950	1,900	33,380	267,020	30,250
2012	44,425	26,360			32,187	170,488	17,250
2013	40,925	24,360			30,995	163,475	14,500
2014	38,125	22,760			29,803	155,900	11,500
2015	35,255	21,120			28,611	148,400	8,500
2016	32,385	19,480			27,419	140,900	5,500
2017	29,515	17,840			26,227	132,150	2,000
2018	26,015	15,840			25,035	122,150	
2019	22,515	13,840			23,843	112,150	
2020	19,015	11,840			22,650	102,150	
2021	16,110	10,180			21,458	92,150	
2022	13,170	8,500			20,266	82,150	
2023	10,230	6,820			19,074	72,150	
2024	7,710	5,140			17,882	62,250	
2025	5,160	3,440			16,690	52,450	
2026	2,580	1,720			15,498	42,650	
2027					14,306	32,850	
2028					13,113	23,050	
2029					11,921	13,097	
2030					10,729	4,022	
2031					9,537		
2032					8,345		
2033					7,153		
2034					5,961		
2035					4,769		
2036					3,576		
2037					2,384		
2038					1,192		

SRF LOANS			
TOWN OF STURBRIDGE			
FISCAL YEAR	PHASE II	CEDAR LAKE	CEDAR LAKE
2006	173,142	112,249	3,605
2007	174,801	111,982	3,597
2008	173,758	113,422	3,645
2009	173,394	112,000	3,600
2010	170,589	113,544	3,651
2011	173,698	110,001	3,712
2012	168,274	109,030	3,679
2013	173,013	111,619	3,601
2014	175,752	113,791	3,513
2015	177,718	113,544	3,808
2016	177,519	114,411	3,674
2017	178,006	110,286	3,542
2018	176,014	110,565	3,849
2019	182,255	111,490	3,713
2020		114,595	3,650
	1,752,838.77	1,232,876.99	40,392.00

APPENDIX D QUINN BILL REIMBURSEMENTS

Town of Sturbridge

FISCAL YEAR 2003

Actual Expenditures

Police Chief Quinn	\$ 18,449
Officers Quinn	32,004
Overtime Quinn	4,450
Total Quinn Expense	54,903
Total Amount Reimbursed from State	\$ 25,241

FISCAL YEAR 2004

Actual Expenditures

Police Chief Quinn	\$ 19,261
Officers Quinn	51,903
Overtime Quinn	7,373
Total Quinn Expense	78,537
Total Amount Reimbursed from State	\$ 35,547

FISCAL YEAR 2005

Actual Expenditures

Police Chief Quinn	\$ 19,839
Officers Quinn	\$ 67,386
Overtime Quinn	\$ 9,397
Total Quinn Expense	96,622
Total Amount Reimbursed from State	\$ 41,677

FISCAL YEAR 2006

Actual Expenditures

Police Chief Quinn	\$ 20,925
Officers Quinn	74,542
Overtime Quinn	11,998
Total Quinn Expense	107,465
Total Amount Reimbursed from State	\$ 51,389

FISCAL YEAR 2007

Actual Expenditures

Police Chief Quinn	\$ 19,466
Officers Quinn	71,782
Overtime Quinn	14,779
Total Quinn Expense	106,027
Total Amount Reimbursed from State	\$ 44,724

FISCAL YEAR 2008

Actual Expenditures

Police Chief Quinn	\$	19,313
Officers Quinn		91,095
Overtime Quinn		15,931
Total Quinn Expense		126,339
Total Amount Reimbursed from State	\$	48,576

FISCAL YEAR 2009

Actual Expenditures

Police Chief Quinn	\$	19,892
Officers Quinn		95,484
Overtime Quinn		17,028
Total Quinn Expense		132,404
Total Amount Reimbursed from State	\$	9,774

FISCAL YEAR 2010

Estimated Expenditures

Police Chief Quinn	\$	16,553
Officers Quinn		86,454
Overtime Quinn		1,568
Total Anticipated Quinn Expense		104,575
Total Estimated Amount to be Reimbursed from State	\$	4,915

FORMULA FOR CALCULATING THE TAX RATE

GENERAL FUND EXPENDITURES	\$ 24,595,731
ADDITIONAL EXPENSES TO BE RAISED	\$ 424,877
RAISE AND APPROPRIATE ARTICLES	\$ 20,000
TOTAL EXPENDITURES (as recommended by the Finance Committee)	\$ 25,040,608
STATE AID	\$ 3,267,523
LOCAL REVENUES	\$ 3,004,882
ADDITIONAL REVENUES (FREE CASH) + SUPPLEMENTAL PROPERTY TAX	\$ -
TOTAL REVENUES AVAILABLE	\$ 6,272,405
NET AMOUNT TO BE RAISED BY TAXATION*	\$ 18,768,203
PROJECTED ASSESSED VALUATION	\$ 1,097,119,638
PROJECTED TAX RATE	\$ 17.11
% TAX RATE INCREASE	17.59%
ESTIMATED PROPOSITION 2 1/2 LEVY LIMIT	\$ 18,768,203
UNDER (OVER) PROPOSITION 2 1/2 LEVY LIMIT	\$ -

* Note: Due to a revaluation, this number will likely be adjusted and the tax rate will be calculated accordingly.

